

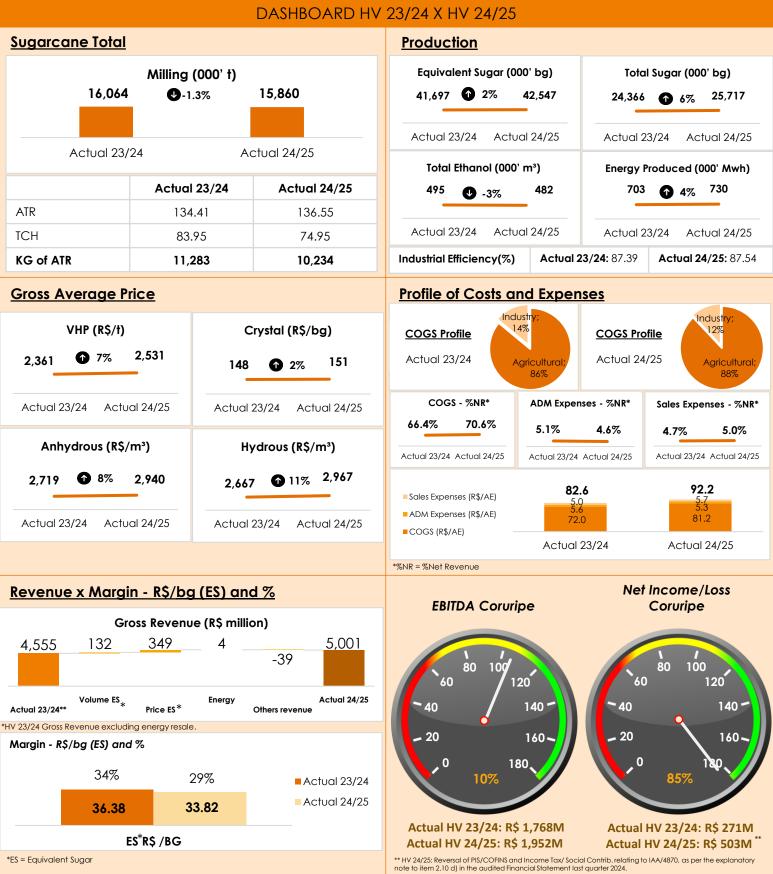
## **Key Performance Indicator**

HV Actual 2023/24 x HV Actual 2024/25

Accumulated Crop
(March)

**Disclosure:** 04/15/2025

# (March)





### **Disclosure:** 04/15/2025

## **Operational Summary**

Industrial and Agricultural Operating Performance

### HV 2023/24 x HV 2024/25

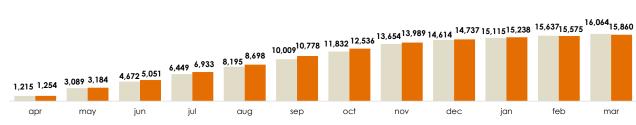
Accumulated Crop Results (March)

Sugarcane Total	HV 23/24 (R)	HV 24/25 (R)	Nominal Change	Change %
Raw Material	16,063,863	15,860,093	-203,770	-1.3%
Own Sugarcane (t)	6,648,528	6,191,015	-457,513	-6.9%
Third-Party Sugarcane (t)	9,415,334	9,669,078	253,743	2.7%
POL (%) - S. Total	13.57	13.60	0.04	0.3%
ATR - S. Total	134.41	136.55	2.15	1.6%
TCH - S. Total	83.95	74.95	-9.00	-10.7%
Kg ATR/ha - S. Total	11,283	10,234	-1,048.62	-9.3%

Production	HV 23/24 (R)	HV 24/25 (R)	Nominal Change	Change %
Equivalent Sugar (bg)	41,696,856	42,547,235	850,379	2.0%
Total Sugar (bg)	24,365,681	25,717,308	1,351,627	5.5%
VHP Sugar (t)	1,042,033	1,123,060	81,026	7.8%
Demerara Sugar (bg)	103,400	40,336	-63,064	-61.0%
Crystal Sugar (bg)	3,421,612	3,215,779	-205,833	-6.0%
Molasses (†)	112,589	107,310	-5,279	-4.7%
Total Ethanol (m³)	495,142	481,751	-13,391	-2.7%
Anhydrous (m³)	236,412	214,707	-21,705	-9.2%
Hydrous (m³)	258,730	267,044	8,314	3.2%
Energy (MWh)	703,450	729,847	26,397	3.8%
Industrial Efficiency (%)	87.39	87.54	0.15	0.2%

Bg = 50 kg/20 = tons

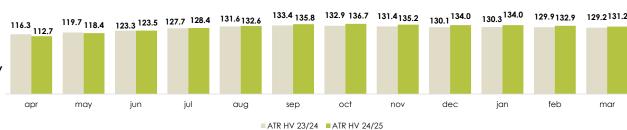




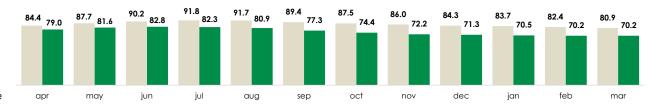
■Milling HV 24/25

Milling HV 23/24

**Evolution of the Accumulated Sugarcane Quality** (ATR/t) Own Sugarcane



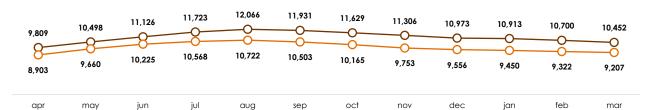
**Evolution of the** Accumulated **Average Productivity per** Hectare (t/ha) Own Sugarcane



**Evolution of the** Accumulated **Amount of Sugar** per Hectare (ATR Kg/ha)

Own Sugarcane

apr



■TCH HV 23/24 ■TCH HV 24/25

KG of ATR/ha HV 23/24 

oct

nov

sep

mar

feb

jan

aug

jul

## **Gross Revenue**

### HV 2023/24 x HV 2024/25

**Disclosure:** 04/15/2025

Accumulated Crop Results (March)

HV 23/24 (R)	HV 24/25 (R)	Nominal Change	Change %
40,669,160	41,901,287	1,232,127	3.0%
23,975,913	25,834,368	1,858,454	7.8%
1,029,919	1,114,032	84,113	8.2%
3,377,536	3,553,726	176,190	5.2%
479,946	463,095	-16,850	-3.5%
210,111	200,632	-9,478	-4.5%
269,835	262,463	-7,372	-2.7%
115,874	107,669	-8,205	-7.1%
341,238	415,159	73,921	21.7%
320,405	362,196	41,791	13.0%
20,833	52,963	32,130	154.2%
	40,669,160 23,975,913 1,029,919 3,377,536 479,946 210,111 269,835 115,874 341,238 320,405	40,669,160 41,901,287 23,975,913 25,834,368 1,029,919 1,114,032 3,377,536 3,553,726 479,946 463,095 210,111 200,632 269,835 262,463 115,874 107,669 341,238 415,159 320,405 362,196	40,669,160     41,901,287     1,232,127       23,975,913     25,834,368     1,858,454       1,029,919     1,114,032     84,113       3,377,536     3,553,726     176,190       479,946     463,095     -16,850       210,111     200,632     -9,478       269,835     262,463     -7,372       115,874     107,669     -8,205       341,238     415,159     73,921       320,405     362,196     41,791

Commercial - Gross Price	HV 23/24 (R)	HV 24/25 (R)	Nominal Change	Change $\%$
AVARAGE PRICE				
Equivalent Sugar - (R\$/bg)	107.19	115.52	8.32	7.8%
Total Sugar - (R\$/bg)	122.29	129.89	7.60	6.2%
VHP Sugar - (R\$/t)	2,361.37	2,530.51	169.14	7.2%
Crystal Sugar - (R\$/bg)	148.03	150.97	2.94	2.0%
Total Ethanol - (R\$/m³)	2,689.90	2,955.17	265.27	9.9%
Anhydrous - (R\$/m³)	2,718.74	2,939.55	220.80	8.1%
Hydrous - (R\$/m³)	2,667.44	2,967.11	299.68	11.2%
Molasses - (R\$/t)	1,178.16	1,079.30	-98.85	-8.4%
Energy Total - (R\$/MWh)	258.93	222.38	-36.55	-14.1%
Contract Energy - (R\$/MWh)	269.21	228.80	-40.41	-15.0%
Spot Energy - (R\$/MWh)	100.95	178.49	77.54	76.8%

Commercial - Gross Revenues	HV 23/24 (R)	HV 24/25 (R)	Nominal Change	Change %
REVENUES				
Gross Revenue - (R\$ mil)	4,554,889	5,001,137	446,248	9.8%
Equivalent Sugar - (R\$ mil)	4,359,507	4,840,297	480,790	11.0%
Total Sugar - (R\$ mil)	2,931,984	3,355,564	423,580	14.4%
VHP Sugar - (R\$ mil)	2,432,018	2,819,069	387,052	15.9%
Crystal Sugar - (R\$ mil)	499,967	536,495	36,528	7.3%
Total Ethanol - (R\$ mil)	1,291,005	1,368,525	77,520	6.0%
Anhydrous - (R\$ mil)	571,238	589,768	18,530	3.2%
Hydrous - (R\$ mil)	719,767	778,757	58,990	8.2%
Molasses - (R\$ mil)	136,518	116,208	-20,310	-14.9%
Others - (R\$ mil)	107,024	68,516	-38,508	-36.0%
Energy - (R\$ mil)	88,358	92,324	3,966	4.5%
Contract Energy - (R\$ mil)	86,255	82,871	-3,384	-3.9%
Spot Energy - (R\$ mil)	2,103	9,453	7,350	349.5%

<sup>\*</sup> HV 23/24 Gross Revenue excluding energy resale.

Fixings Frame Sugar VHP Base date: 04/10/2025		Volume	% Fixed*	Cents/lb**	Brl/ton**
	Hedge Volume (t)	1,114,032	100%	21.56	2,545
Harvest 2024/25	Volume to be fixed (t)	-	-	-	-
	Total Production	1,114,032	100%	21.56	2,545
	Hedge Volume (t)	832,914	72%	19.67	2,621
Harvest 2025/26	Volume to be fixed (t)	329,086	28%	18.08	2,406
	Total Production	1,162,000	100%	19.22	2,560
	Hedge Volume (t)	497,309	40%	19.75	2,825
Harvest 2026/27	Volume to be fixed (t)	743,191	60%	17.24	2,639
	Total Production	1,240,500	100%	18.25	2,713

<sup>\*</sup>Includes likely potential of desk operations (OTOs); \*\* POL included

## **Economic and Financial Summary**

HV 2023/24 x HV 2024/25

**Disclosure:** 04/15/2025

Accumulated Crop Results (March)

### **Balance Sheet**

				ted Balance	Sheets under BRGAAP				
ASSETS	А	mount (R\$ tho	usand)		LIABILITY	Amount (R\$ thousar		usand)	
	03/31/2024	03/31/2025		Variation (+ -)		03/31/2024	03/31/2025		Variation (+ -)
Current	2,733,072	3,079,086	13%	346,014	Current	2,787,400	3,099,882	11%	312,48
Cash and cash equivalents	1,155,469	567,375	-51%	-588,094	Accounts payable	335,828	502,366	50%	166,53
Financial Investments	158,542	726,082	358%	567,540	Loans and financing	1,295,309	1,455,289	12%	159,98
Trade receivables	105,942	143,266	35%	37,324	Lease payable	145,323	64,860	-55%	-80,46
Readily Marketable Inventories	82,013	61,582	-25%	-20,431	Agricultural partnerships payable	196,693	72,092	-63%	-124,60
Stock Semifinished	604	1,590	163%	986	Salaries and social charges	81,723	59,660	-27%	-22,06
Advances to suppliers	210,817	444,023	111%	233,206	Other taxes payable	34,256	36,128	5%	1,87
Warehouse	130,774	142,381	9%	11,607	Income tax and social contribution	111	141	27%	3
Biological assets	628,796	618,768	-2%	-10,028	Advances from customers	450,467	515,098	14%	64,63
Sales taxes recoverable	146,499	245,869	68%	99,370	Commitments from electricity contracts	139,702	87,622	-37%	-52,08
Income tax and social contribution recoverable	21,906	18,572	-15%	-3,334	Derivative financial instruments	98,497	254,324	158%	155,82
Related parties	20,526	27,297	33%	6,771	Other payables	9,491	52,302	451%	42,81
Derivative financial instruments	20,661	0	-100%	-20,661					
Other receivables	50,523	82,281	63%	31,758					
Noncurrent	8,145,490	9,363,002	15%	1,217,512	Noncurrent	5,175,723	5,964,691	15%	788,96
Long-term Receivables	4,475,740	5,216,839	17%	741,099	Loans and financing	2,784,617	3,115,971	12%	331,35
Financial Investments	1,525	8,715	471%	7,190	Lease payable	418,251	602,809	44%	184,55
Advances to suppliers	149,632	142,049	-5%	-7,583	Agricultural partnerships payable	599,871	992,506	65%	392,63
Related parties	105	1,907	1716%	1,802	Other taxes payable	176,765	10,141**	-94%	-166,62
Sales taxes recoverable	4,431	5,142	16%	711	Derivative financial instruments	13,392	23,889	78%	10,49
Deferred income tax and social contribution	0	521,848**	100%	521,848	Advances from customers	558,052		14%	78,54
Derivative financial instruments	41,218	0	-100%	-41,218	Deferred income tax and social contribution	99,316	0**	-100%	-99,31
Other receivables	4,272,438	4,529,574	6%	257,136	Provision for contingencies	8,672	10,166	17%	1,49
Judicial deposits	6,391	7,604	19%	1,213	Other payables	516,787	572,611	11%	55,82
				ı	Equity	2,915,439	3,377,515	16%	462,07
Investments	32,193	35,735	11%	3,542	Share capital	867,567	867,568	0%	
Fixed Assets	2,289,769	2,555,360	12%	265,591	Treasury shares	-1,215		0%	
Intangible	6,648	7,757	17%	1,109	Equity valuation adjustment	37,464		-112%	-42,12
Right of use	1,341,140	1,547,311	15%	206,171	Revenue reserves	2,011,623		25%	504,19
OTAL ASSETS	10,878,562	12,442,088	14%	1 563 526 1	TOTAL LIABILITY	10,878,562	12.442.088	14%	1,563,52

### **Income Statement**

Income Statement – BRGAAP*	Amount (R\$ thousand) Mar/24	<b>%</b> I	Amount (R\$ thousand) Mar/25	%т	Change R\$	Change %
(+) Gross Sales Revenue	4,555,483	100.0%	5,001,137	100.0%	445,654	9.8%
(-) Deductions	-147,984	-3.2%	-182,368	-3.6%	34,384	23.2%
( = ) Net Sales Revenue (A)	4,407,499	96.8%	4,818,769	96.4%	411,270	9.3%
(-) Cost of Goods Sold (B)	-1,901,522	-43.1%	-2,231,568	-46.3%	330,046	17.4%
( - ) Depreciation, Amortization, Depletion	-713,376	-16.2%	-837,102	-17.4%	123,726	17.3%
(-) Crop Treatment Amortization	-313,140	-7.1%	-333,165	-6.9%	20,025	6.4%
( = ) Gross Profit	1,479,461	33.6%	1,416,934	29.4%	-62,527	-4.2%
( - ) Administrative Expenses (C)	-220,628	-5.0%	-211,756	-4.4%	-8,872	-4.0%
(-) Depreciation	-5,555	-0.1%	-9,347	-0.2%	3,792	68.3%
( - ) Expenses with Sales and Logistics (D)	-196,649	-4.5%	-230,189	-4.8%	33,540	17.1%
(-) Depreciation	-8,311	-0.2%	-10,301	-0.2%	1,990	23.9%
( = ) Operating Income - Before Income / Expenses	1,048,318	23.8%	955,341	19.8%	-92,977	-8.9%
( ± ) Other Operating Income and Expenses (E)	33,031	0.7%	277,299**	5.8%	244,268	739.5%
( ± ) Other Depreciation, Loss of Permanent Assets	-36,485	-0.8%	-11,824	-0.2%	-24,661	-67.6%
(±) Equity	3,970	0.1%	3,847	0.1%	-123	-3.1%
( = ) Operating Profit	1,048,834	23.8%	1,224,663	25.4%	175,829	16.8%
(±) Net Financial ex Foreign Exchange	-665,146	-15.1%	-835,663	-17.3%	170,517	25.6%
(±) Exchange Rates	-56,122	-1.3%	-347,233	-7.2%	291,111	518.7%
( = ) Income Before income tax and social contribution	327,566	7.4%	41,767	0.9%	-285,799	-87.2%
(-) Income Tax and Social Contribution	-56,100	-1.3%	461,211**	9.6%	517,311	922.1%
Net Income / Loss	271,466	6.2%	502,978	10.4%	231,512	85.3%
EBITDA (F)=(A+B+C+D+E)	2,125,701	48.2%	2,426,402	50.4%	300,701	14.1%
Variation of Biological Assets (G)	-42,600		10,649		53,249	125.0%
IFRS Effects Adjustment 16 (H)	-355,427		-382,902		-27,475	-7.7%
Provision Pis / Cofins referring to IAA / 4870 (I)	11,268		-158,280		-169,548	-1504.7%
Attorney's fees related to Provision IAA/4870 (J)	29,078		55,828		26,750	92.0%
ADJUSTED EBITDA (K)=(F+G+H+I+J)	1,768,020	40.1%	1,951,697	40.5%	183,677	10.4%
Gross Debt	4,079,926		4,571,260		491,334	12.0%
Net Debt	2,764,390		3,269,088		504,698	18.3%
Finished good Inventories	82,617		63,172		-19,445	-23.5%
Net Debt Stocks	2,681,773		3,205,916		524,143	19.5%

**Dollar:** March/2024 = 4.9959 | **Dollar:** March/2025 = 5.7419

\*Considering IFR\$16

<sup>\*</sup>Fair value of derivative financial instruments designated in the Hedge Accounting and Asset Revaluation Policy 2009 "CPC27

\*\* HV 24/25: Reversal of PIS/COFINS and Income Tax/ Social Contrib. relating to IAA/4870, as per the explanatory note to item 2.10 d) in the audited Financial Statement last quarter 2024.

\*\*\*Current Liquidity without IFRS: 1.06 (Covenants base)

<sup>\*\*</sup> HV 24/25: Reversal of PIS/COFINS and Income Tax/ Social Contrib. relating to IAA/4870, as note item 2.10 d) in the audited Financial Statement last quarter 2024.

## **Economic and Financial Summary**

HV 2023/24 x HV 2024/25

**Disclosure:** 04/15/2025

Accumulated Crop Results (March)

### **Net Financial Reconciliation**

	Opening of Net Financial and Foreign Exchange	Amount (R\$ thousand) Mar/24	Amount (R\$ thousand) Mar/25
(=)	NET FINANCIAL	-665,146	-835,663
(+)	Correction IAA	242,317	256,928
( + )	Interest on Mutual Loan	1,097	2,829
(+)	Income from Investments	20,423	35,995
( - )	Interest (CPC 06)	-239,737	-229,825
( - )	Interest on loans	-467,252	-532,248
( - )	Transaction cost	-101,380	-271,267
( - )	Hedge Cost	-95,191	-50,930
( ± )	Result with derivatives	-14,361	-41,331
( ± )	Other Financial Expenses / Income	-11,064	-5,812
(=)	EXCHANGE VARIATION	-56,122	-347,233

**Dollar: March/2024 =** 4.9959 | **Dollar: March/2025 =** 5.7419

### **Capex and Depreciation**

		BR	GAAP				
Group of Accounts	Balance in March 31, 2024	Additions	Disposals and/or Write-offs	Depreciation	Transfers	Reclassification	Balance in March 31, 2025
Aircraft	0	0	0	0	0	0	0
Facilities, Buildings and Improvements	320,540	9,494	0	-31,861	168,637	0	466,810
Furniture and Utensiles	15,268	4,262	-116	-3,214	4,554	0	20,754
Machinery, Vehicles and Implements	557,826	61,583	-2,982	-64,164	132,310	0	684,574
Common Replacement Parts and Itens	187,625	379,323	0	-347,675	26,626	0	245,899
Land and Properties	30,263	0	0	0	0	0	30,263
Fixed Asset in Progress	382,265	227,302	0	0	-332,127	-2,602	274,838
Advance to Suppliers	0	0	0	0	0	0	0
Total Capex	1,493,786	681,965	-3,098	-446,914	0	-2,602	1,723,137
Sugarcane Crops	795,983	301,597	-6,456	0	0	-258,901	832,223
Treatment of Sugacane Cultivation	0	0	0	0	0	0	0
Total Plant Carrier	795,983	301,597	-6,456	0	0	-258,901	832,223
Sugacane Cultivation	221,050	793	-2,270	-251,875	0	258,901	226,598
Fair value change	53,244	850	0	-11,499	0	0	42,595
Treatment of Sugacane Cultivation	354,503	328,237	0	-333,165	0	0	349,575
Total Biological Assets in Current	628,796	329,880	-2,270	-596,539		258,901	618,768
Intangible	6,648	666		-2,159		2,602	7,757
Grand Total	2,925,213	1,314,108	-11,824	-1,045,612	0	0	3,181,885

DEPRECIATION - DEPLETION - AMORTIZATION	Amount (R\$ thousand) Mar/25
Depreciation, Treatment and Depletion in COGS	-1,170,267
Depreciation in the Administrative	-9,347
Depreciation in the Commercial	-10,301
Total Depreciation - Income Statement	-1,189,915
Impacts of depreciation adoption IFR\$16	190,732
Depreciation, Treatment and Depletion on fixed assets	-46,429
Total Depreciation	-1,045,612



**Disclosure:** 04/15/2025

## **Indebtednes**

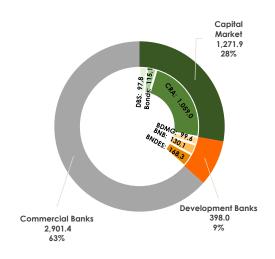
### **Accumulated Crop Results**

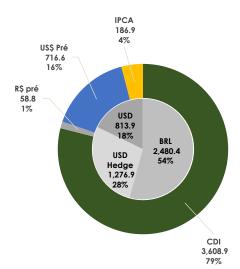
(March)



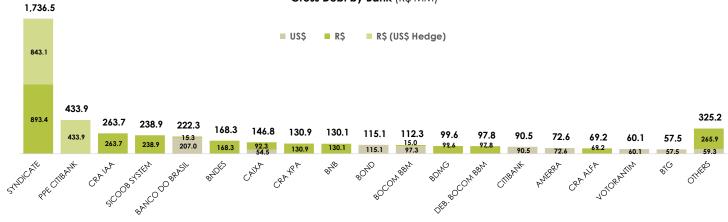
### Gross Debt by Indexer and Currency (R\$ MM)



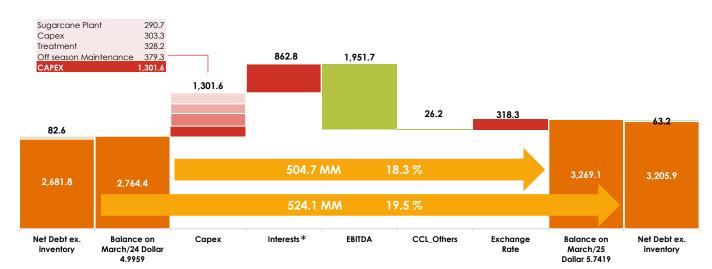




### Gross Debt by Bank (R\$ MM)



### Evolution of Debt (R\$ MM) \_ March Harvest 2024/25





### Consolidated PRO-FORMA Results (Mill and Energetic)

## **Awards and Certifications**

### **Certifications**



### ISO 9001

Quality management system. Certifies the quality of the products produced.



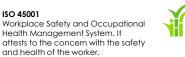
Environmental management system. Proves that the productive chain respects the environment



### FSSC 22000

Food Safety Management System. Ensures safety management in food production.

**Disclosure:** 04/15/2025





### BONSUCRO

It certifies that our production process is sustainable.



### ABRINQ

Stamp awarded by the Abring Foundation to companies that work in the well-being of children and the teenager.



VIVE

Certificate for export of Ethanol to the United States.

Certificate that certifies compliance

production of sugar, molasses and

with sustainable practices in the



### **RENOVABIO**

Certificate of Decarbonization Standard that certifies ethanol producing units in the Federal Government program



### ΗΔΙΔΙ

Internationally recognized certification guarantees that our processes and products follow the legal requirements and criteria determined by Islamic jurisprudence



KOSHER The Certificate is a document issued to attest that our products are produced in compliance with the specific standards that govern the Orthodox Jewish diet.



### Pacto Global Rede Brasil

Initiative that brings together 8,000 corporate signatories in 161 countries, aiming to align business operations with ten universally accepted principles in the areas of human rights, labor, environment and combating corruption.



### ISCC Corsia Plus

Aviation Ethanol (SAF)
Certificate for our Iturama and Limeira do Oeste units

### Recent **Agricultural Performance** Awards & **Certifications**

### Social, **Environmental** & Certifications



Evaluated as A classification by BENRI, reflecting its position among the best cane fields in Brazil

Valor 1000



### Grupo idea

Awarded with the Champion of Productivity Award (15/16 and 16/17 harvest) amona plants in the Center-South of



### IstoÉ Dinheiro - 2022 e 2023

Among the 1000 largest in Brazil. Highlight in the sector of activity in the areas of Financial Sustainability, Corporate Governance, HR, Innovation and Quality and Social Responsibility



**Época Negócios** In Agro, it occupies the 2nd position in the Vision of the Future dimension and in People (2022). 8th best positioned among Agro companies.



### Exame Maiores e Melhores

We rank 42nd in the Agribusiness category and, in the list of companies from different sectors we appear in 337th place.

We are ranked 267th amona the

largest companies in Brazil. In the

bioenergy category, we are ranked 19th. In the Northeast, in

the ranking of companies from different sectors, we are ranked



### Visão Agro Brasil

visao Agro Brasii Recognized as the winner of the 2024 Visão Agro Award, standing out in three categories: Sustainability, People Management and Financial Management.



### Master Cana Brasil Plant of the Year in the categories:

Administration and Finance Corporate and Commercial Responsibility and Logistics (2022) Plant of the Year in the categories: Administration and Finance and Corporate Responsibility (2023).

Elected by Época / Great

Place to Work Brasil as one of the best companies to work



### Visão Agro Centro-Sul

Winner in the Financial Management category of the Visão Agro Centro-Sul Award (2022) and in Sustainability and Bioenergetic Leadership in (2023).



### Marster Cana

Winner in the Business Strategy – Performance category (2023).



Master Cana Social 2023 Highlight in the Occupational Health category.



### in Brazil and Minas Gerais (2016, 2017 and 2018) Globo Rural

**GPTW** 

Elected champion in sustainability among the best in agribusiness by Globo Rural (2018). Highlighted as the largest company in Alagoas in terms of net revenue. 10th position among the largest in the north and northeast. In the general classification, it is the 103rd best positioned company in the ranking. In the bioenergy category, it ranks 3rd in total assets and 10th in net revenue. Furthermore, it is among the 50 largest companies in Brazil in terms of total assets (23rd position), net equity (34th place) and net profit (36th position).



### Guia Exame de Sustentabilidade

We were selected for the group of Brazilian companies in the Exame Magazine Sustainability Guide (2017, 2018). In 2019, as the best in agribusiness



SOCIAL

### Forbes Agro 100

Listed among the 100 largest agribusiness companies in Brazil (2020, 2021, 2022 and 2023).





Its purpose is to promote the preservation of nature and the development of the community in which it operates, through educational activities, volunteer programs and leisure activities...



We were the first plant in the country to receive the Amiga Company seal of the Atlantic Forest, granted in 2017 by the Mata Atlântica Biosphere Reserve (RBMA), linked to the MaB program of Unesco



Environmental Reserves: Mata Atlântica Feliz Deserto Biome, AL



Environmental Reserves: Cerrado Biome, Janurária,



