

Key Performance Indicator

HV Actual 2024/25 x HV Actual 2025/26

*ES = Equivalent Sugar

Accumulated Crop
(July)

Disclosure: 08/15/2025

DASHBOARD HV 24/25 X HV 25/26 Sugarcane Total Production Equivalent Sugar (000' bg) Milling (000' t) Total Sugar (000' bg) -13% 17.467 **15%** 6,933 14,784 10.566 👽 -6% 6,033 9,915 Actual 25/26 Actual 24/25 Actual 24/25 Actual 25/26 Actual 25/26 Actual 24/25 Total Ethanol (000' m³) Energy Produced (000' Mwh) **Actual 24/25** Actual 25/26 326 🕛 -12% 288 **U** -32% 134 **ATR** 129.04 125.71 Actual 24/25 Actual 25/26 Actual 24/25 Actual 25/26 TCH 88.40 78.39 Industrial Efficiency(%) Actual 24/25: 88.69 Actual 25/26: 89.49 KG of ATR 11,407 9,854 **Gross Average Price Profile of Costs and Expenses Industr** Industry; VHP (R\$/t) Crystal (R\$/bg) 12% **COGS Profile COGS Profile** 2,437 **1** 5% **Actual 24/25** Actual 25/26 2,331 Agricultural; Agricultural; 150 🔮 -7% 140 COGS - %NR* ADM Expenses - %NR* Actual 24/25 Sales Expenses - %NR* Actual 24/25 **Actual 25/26** Actual 25/26 72.4% 65.8% 6.3% 6.8% 7.4% Anhydrous (R\$/m³) Hydrous (R\$/m³) Actual 24/25 Actual 25/26 Actual 24/25 Actual 25/26 Actual 24/25 Actual 25/26 2,817 13% 3,169 **13%** 3,172 2.808 89.7 96.9 Sales Expenses (R\$/AE) ADM Expenses (R\$/AE) 82.1 73.0 Actual 24/25 Actual 25/26 Actual 24/25 Actual 25/26 COGS (R\$/AE) Actual 24/25 Actual 25/26 *%NR = %Net Revenue Revenue x Margin - R\$/bg (ES) and % Net Income/Loss **EBITDA Coruripe** Coruripe Gross Revenue (R\$ million) 1,362 56 48 1,265 100 100 80 80 -3 20 120 140 Actual 24/25 Volume ES* Price ES* Energy Others revenue Actual 25/26 160 160-Margin - R\$/bg (ES) and % 34% 28% Actual 24/25 Actual 25/26 37.87 31.23 Actual HV 24/25: R\$ 351M Actual HV 24/25: R\$ 548M ES*R\$ /BG Actual HV 25/26: R\$ 416M Actual HV 25/26: R\$ -112M



Disclosure: 08/15/2025

Operational Summary

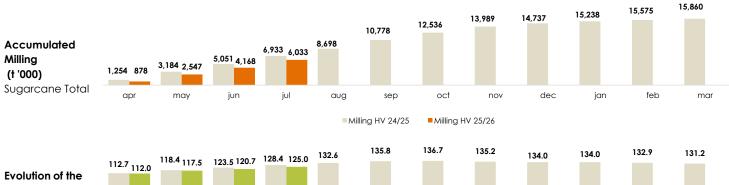
Industrial and Agricultural Operating Performance

HV 2024/25 x HV 2025/26

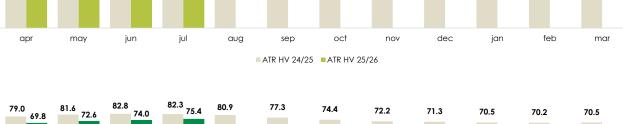
Accumulated Crop Results (July)

Sugarcane Total	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
Raw Material	6,932,558	6,032,697	-899,861	-13.0%
Own Sugarcane (†)	2,408,456	2,234,304	-174,152	-7.2%
Third-Party Sugarcane (t)	4,524,102	3,798,393	-725,709	-16.0%
POL (%) - S. Total	12,77	12,45	-0.32	-2.5%
ATR - S. Total	129.04	125.71	-3.33	-2.6%
TCH - S. Total	88.40	78.39	-10.01	-11.3%
Kg ATR/ha - S. Total	11,407	9,854	-1,553.47	-13.6%

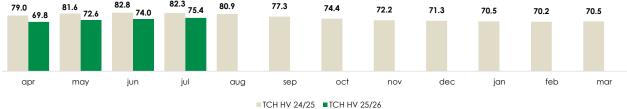
Production	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
Equivalent Sugar (bg)	17,467,144	14,784,197	-2,682,947	-15.4%
Total Sugar (bg)	10,566,048	9,915,221	-650,827	-6.2%
VHP Sugar (t)	471,095	452,476	-18,619	-4.0%
Crystal Sugar (bg)	1,144,153	865,711	-278,442	-24.3%
Molasses (t)	46,757	52,724	5,967	12.8%
Total Ethanol (m³)	196,650	134,134	-62,516	-31.8%
Anhydrous (m³)	104,505	65,755	-38,750	-37.1%
Hydrous (m³)	92,145	68,379	-23,766	-25.8%
Energy (MWh)	326,344	288,214	-38,130	-11.7%
Industrial Efficiency (%)	88.69	89.49	0.80	0.9%
Bg = 50 kg/20 = tons				



Accumulated
Sugarcane Quality
(ATR/t)
Own Sugarcane



Evolution of the Accumulated Average Productivity per Hectare (t/ha) Own Sugarcane



Evolution of the Accumulated Amount of Sugar

per Hectare (ATR Kg/ha)
Own Sugarcane

10,719 10 567 10.503 10,225 10,164 9,752 9.660 9,558 9,451 9,323 9,248 8,903 9,427 8,927 8,526 7,819 may jυl dec jan feb mar apr jun aug sep oct nov

COPULIFIE

KG of ATR/ha HV 24/25

Gross Revenue

HV 2024/25 x HV 2025/26

Accumulated Crop Results (July)

Disclosure: 08/15/2025

Commercial - Volume	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
VOLUME				
Equivalent Sugar - (bg)	10,965,042	11,470,788	505,746	4.6%
Total Sugar - (bg)	7,200,106	7,178,945	-21,160	-0.3%
VHP Sugar - (†)	302,157	314,874	12,717	4.2%
Crystal Sugar - (bg)	1,156,967	881,472	-275,495	-23.8%
Total Ethanol - (m³)	102,073	118,253	16,180	15.9%
Anhydrous - (m³)	59,519	54,227	-5,291	-8.9%
Hydrous - (m³)	42,554	64,025	21,471	50.5%
Molasses - (t)	46,708	46,930	221	0.5%
Energy Total - (MWh)	197,036	165,814	-31,222	-15.8%
Contract Energy - (MWh)	174,812	147,926	-26,886	-15.4%
Spot Energy - (MWh) Bg = 50 kg/20 = tons	22,224	17,888	-4,336	-19.5%

Commercial - Gross Price	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
AVARAGE PRICE				
Equivalent Sugar - (R\$/bg)	110.71	114.90	4.19	3.8%
Total Sugar - (R\$/bg)	121.93	124.10	2.17	1.8%
VHP Sugar - (R\$/t)	2,331.31	2,436.87	105.56	4.5%
Crystal Sugar - (R\$/bg)	149.97	140.22	-9.75	-6.5%
Total Ethanol - (R\$/m³)	2,811.53	3,170.41	358.88	12,8%
Anhydrous - (R\$/m³)	2,807.62	3,171.88	364.25	13.0%
Hydrous - (R\$/m³)	2,816.99	3,169.17	352.18	12.5%
Molasses - (R\$/t)	1,049.09	1,111.09	61.99	5.9%
Energy Total - (R\$/MWh)	196.64	211.07	14.43	7.3%
Contract Energy - (R\$/MWh)	208.71	208.12	-0.59	-0.3%
Spot Energy - (R\$/MWh)	101.72	235.48	133.77	131.5%

Commercial - Gross Revenues	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
REVENUES	, (,	0/_0 (/		
Gross Revenue - (R\$ mil)	1,264,539	1,361,741	97,202	7.7%
Equivalent Sugar - (R\$ mil)	1,213,912	1,317,957	104,045	8.6%
Total Sugar - (R\$ mil)	877,930	890,904	12,975	1.5%
VHP Sugar - (R\$ mil)	704,422	767,307	62,884	8.9%
Crystal Sugar - (R\$ mil)	173,507	123,598	-49,910	-28.8%
Total Ethanol - (R\$ mil)	286,981	374,910	87,929	30.6%
Anhydrous - (R\$ mil)	167,106	172,002	4,897	2.9%
Hydrous - (R\$ mil)	119,876	202,908	83,032	69.3%
Molasses - (R\$ mil)	49,001	52,143	3,142	6.4%
Others - (R\$ mil)	11,882	8,785	-3,097	-26.1%
Energy - (R\$ mil)	38,745	34,998	-3,746	-9.7%
Contract Energy - (R\$ mil)	36,484	30,786	-5,698	-15.6%
Spot Energy - (R\$ mil)	2,261	4,212	1,952	86.3%

Fixings Frame Sugar VHP Base date: 08/11/2025		Volume	% Fixed*	Cents/lb**	Brl/ton**
	Hedge Volume (t)	906,311	81%	19.45	2,513
Harvest 2025/26	Volume to be fixed (t)	211,039	19%	16.82	2,226
	Total Production	1,117,350	100%	18.96	2,459
	Hedge Volume (t)	524,302	42%	20.66	2,708
Harvest 2026/27	Volume to be fixed (t)	715,698	58%	17.00	2,331
	Total Production	1,240,000	100%	18.55	2,490
	Hedge Volume (t)	60,784	5%	18.92	2,651
Harvest 2027/28	Volume to be fixed (t)	1,179,216	95%	17.03	2,487
	Total Production	1,240,000	100%	17.12	2,495

^{*}Includes likely potential of desk operations (OTOs);
** POL included



Economic and Financial Summary

HV 2024/25 x HV 2025/26

Accumulated Crop Results (July)

Disclosure: 08/15/2025

Balance Sheet

		Co	onsolida	ted Balance	Sheets under BRGAAP					
ASSETS	Α	mount (R\$ tho	usand)		LIABILITY	LITY Amount (R\$ thou			usand)	
	03/31/2025	07/31/2025		Variation (+ -)		03/31/2025 0	7/31/2025		Variation (+ -)	
Current	2,968,325	2,558,227	-14%	-410,098	Current	3,088,763	3,680,278	19%	591,51	
Cash and cash equivalents	1,109,454	279,122	-75%	-830,332	Accounts payable	364,294	476,328	31%	112,03	
Financial Investments	163,568	267,321	63%	103,753	Loans and financing	1,459,781	1,789,966	23%	330,18	
Trade receivables	142,835	185,498	30%	42,663	Lease payable	102,767	65,671	-36%	-37,09	
Readily Marketable Inventories	64,191	339,590	429%	275,399	Agricultural partnerships payable	156,128	114,619	-27%	-41,50	
Stock Semifinished	1,590	3,224	103%	1,634	Salaries and social charges	78,358	82,423	5%	4,06	
Advances to suppliers	356,390	351,454	-1%	-4,936	Other taxes payable	33,932	36,803	8%	2,87	
Warehouse	136,098	131,971	-3%	-4,127	Income tax and social contribution	202	0	-100%	-202	
Biological assets	630,088	631,217	0%	1,129	Advances from customers	544,598	822,192	51%	277,594	
Sales taxes recoverable	243,420	238,086	-2%	-5,334	Commitments from electricity contracts	87,622	63,662	-27%	-23,960	
Income tax and social contribution recoverable	18,572	18,589	0%	17	Derivative financial instruments	254,324	216,994	-15%	-37,33	
Related parties	27,415	26,777	-2%	-638	Other payables	6,757	11,620	72%	4,86	
Derivative financial instruments	0	10,833	100%	10,833						
Other receivables	74,704	74,545	0%	-159						
Noncurrent	9,250,879	9,520,370	3%	269,491	Noncurrent	5,839,251	5,176,574	-11%	-662,677	
Long-term Receivables	5,126,302	5,260,185	3%	133,883	Accounts payable	13,611	13,611	0%	(
Financial Investments	19,666	14,867	-24%	-4,799	Loans and financing	3,099,614	2,821,872	-9%	-277,742	
Advances to suppliers	115,412		3%	3,200	Lease payable	565,101	570,879	1%	5,778	
Related parties	0	29,390	100%	29,390	Agricultural partnerships payable	904,814	947,563	5%	42,749	
Sales taxes recoverable	5,142	4,798	-7%	-344	Other taxes payable	10,716	8,193	-24%	-2,523	
Deferred income tax and social contribution	446,896	446,896	0%	0	Derivative financial instruments	23,889	52,242	119%	28,35	
Derivative financial instruments	0	1,660	100%	1,660	Advances from customers	636,598	165,691	-74%	-470,90	
Other receivables	4,531,582	4,636,299	2%	104,717	Provision for contingencies	9,334	9,869	6%	53.	
Judicial deposits	7,604	7,663	1%	59	Other payables	575,574	586,654	2%	11.08	
				ı	Equity	3,291,190	3,221,745	-2%	-69,44	
Investments	37,025	35,896	-3%	-1,129	Share capital	867,567	867,567	0%		
Fixed Assets	2,559,487	2,690,706	5%	131,219	Treasury shares	-1,215	-1,215	0%		
Intangible	7,757	7,222	-7%	-535	Equity valuation adjustment	-89,295	-8,631	-90%	80,66	
Right of use	1,520,308	1,526,361	0%	6,053	Revenue reserves	2,514,133	2,364,024	-6%	-150,10	
TOTAL ASSETS	12,219,204	12,078,597	-1%	-140,607	TOTAL LIABILITY	12.219.204	12,078,597	-1%	-140,607	

Income Statement

Income Statement – BRGAAP*	Amount (R\$ thousand) July/24	% I	Amount (R\$ thousand) July/25	%т	Change R\$	Change %
(+) Gross Sales Revenue	1,264,539	100.0%	1,361,741	100.0%	97,202	7.7%
(-) Deductions	-48,508	-3.8%	-61,775	-4.5%	13,267	27.4%
(=) Net Sales Revenue (A)	1,216,031	96.2%	1,299,966	95.5%	83,935	6.9%
(-) Cost of Goods Sold (B)	-566,324	-46.6%	-606,046	-46.6%	39,722	7.0%
(-) Depreciation, Amortization, Depletion	-174,619	-14.4%	-260.744	-20.1%	86,125	49.3%
(-) Crop Treatment Amortization	-59,807	-4.9%	-74.955	-5.8%	15,148	25.3%
(=) Gross Profit	415,281	34.2%	358,221	27.6%	-57,060	-13.7%
(-) Administrative Expenses (C)	-91,693	-7.5%	-78,307	-6.0%	-13,386	-14.6%
(-) Depreciation	-1,992	-0.2%	-3,506	-0.3%	1,514	76.0%
(-) Expenses with Sales and Logistics (D)	-85,893	-7.1%	-84,112	-6.5%	-1,781	-2.1%
(-) Depreciation	-3,498	-0.3%	-4,030	-0.3%	532	15.2%
(=) Operating Income - Before Income / Expenses	232,205	19.1%	188,266	14.5%	-43,939	-18.9%
(±) Other Operating Income and Expenses (E)	133,099	10.9%	6,340	0.5%	-126,759	-95.2%
(±) Other Depreciation, Loss of Permanent Assets	-2,178	-0.2%	-6,968	-0.5%	4,790	219.9%
(±) Equity	4,208	0.3%	0	0.0%	-4,208	-100.0%
(=) Operating Profit	367,334	30.2%	187,638	14.4%	-179,696	-48.9%
(±) Net Financial ex Foreign Exchange	-29,932	-2.5%	-373,730	-28.7%	343,798	1148.6%
(±) Exchange Rates	-258,675	-21.3%	53,330	4.1%	312,005	120.6%
(=) Income Before income tax and social contribution	78,727	6.5%	-132,762	-10.2%	-211,489	-268.6%
(-) Income Tax and Social Contribution	469,234	38.6%	21,242	1.6%	-447,992	-95.5%
Net Income / Loss	547,961	45.1%	-111,520	-8.6%	-659,481	-120.4%
EBITDA (F)=(A+B+C+D+E)	609,428	50.1%	537,841	41.4%	-71,587	-11.7%
Variation of Biological Assets (G)	-7,386				7,386	-100.0%
IFRS Effects Adjustment 16 (H)	-126,519		-133,134		-6,615	-5.2%
Provision Pis / Cofins referring to IAA / 4870 (I)	-158,280				158,280	-100.0%
Attorney's fees related to Provision IAA/4870 (J)	33,969		11,082		-22,887	-67.4%
ADJUSTED EBITDA (K)=(F+G+H+I+J)	351,212	28.9%	415,789	32.0%	64,577	18.4%
Gross Debt	4,051,154		4,611,838		560,684	13.8%
Net Debt	3,570,830		4,050,528		479,698	13.4%
Finished good Inventories	493,222		342,814		-150,408	-30.5%
Net Debt Stocks	3,077,608		3,707,714		630,106	20.5%

Dollar: July/2024 = 5.6618 | **Dollar: March/2025 =** 5.7419 | **Dollar: July/2025 =** 5.6018

*Considering IFRS16



Economic and Financial Summary

HV 2024/25 x HV 2025/26

Disclosure: 08/15/2025

Accumulated Crop Results (July)

Net Financial Reconciliation

	Opening of Net Financial and Foreign Exchange	Amount (R\$ thousand) Jul/24	Amount (R\$ thousand) Jul/25
(=)	NET FINANCIAL	-29,932	-373,730
(+)	Correction IAA	84,080	89,150
(+)	Interest on Mutual Loan	7,276	622
(+)	Income from Investments	11,594	17,823
(-)	Interest (CPC 06)	-82,094	-73,458
(-)	Interest on loans	-183,912	-265,249
(-)	Transaction cost	-43,750	-33,131
(-)	Hedge Cost	-27,177	0
(±)	Result with derivatives	210,854	-106,812
(±)	Other Financial Expenses / Income	-6,805	-2,675
(=)	EXCHANGE VARIATION	-258,675	53,330

Dollar: July/2024 = 5.6618 | Dollar: March/2025 = 5.7419 | Dollar: July/2025 = 5.6018

Capex and Depreciation

		BR	GAAP				
Group of Accounts	Balance in March 31, 2025	Additions	Disposals and/or Write-offs	Depreciation	Transfers	Reclassification	Balance in July 31, 2025
Aircraft	0	0	0	0	0	0	0
Facilities, Buildings and Improvements	466,810	904	0	-11,725	15,160	0	471,149
Furniture and Utensiles	20,754	1,268	-9	-1,304	3,435	0	24,144
Machinery, Vehicles and Implements	684,490	17,099	-293	-22,385	17,099	0	696,009
Common Replacement Parts and Itens	245,899	135,048	0	-116,363	14,104	0	278,687
Land and Properties	30,263	227	0	0	227	0	30,717
Fixed Asset in Progress	276,183	69,324	0	0	-49,751	-315	295,441
Advance to Suppliers	0	0	0	0	0	0	0
Total Capex	1,724,399	223,870	-302	-151,778	274	-315	1.796,147
Sugarcane Crops	835,004	144,830	-4,721	0	0	-87,592	887,522
Treatment of Sugacane Cultivation	0	0	0	0	0	0	0
Total Plant Carrier	835,004	144,830	-4,721			-87,592	887,522
Sugacane Cultivation	226,598	81	-1,701	-94,362	0	87,592	218,206
Fair value change	53,915	0	0	-28,179	0	0	25,736
Treatment of Sugacane Cultivation	349,575	137,102	0	-99,128	-274	0	387,275
Total Biological Assets in Current	630,088	137,183	-1,701	-221,670	-274	87,592	631,217
Intangible	7,757		0	-850		315	7,222
Grand Total	3,197,248	505,883	-6,725	-374,298			3,322,108

DEPRECIATION - DEPLETION - AMORTIZATION	Amount (R\$ thousand) July/25
Depreciation, Treatment and Depletion in COGS	-335,699
Depreciation in the Administrative	-3,506
Depreciation in the Commercial	-4,030
Total Depreciation - Income Statement	-343,235
Impacts of depreciation adoption IFRS16	58,024
Depreciation in stock	-80,717
Depreciation, Treatment and Depletion on fixed assets	-8,371
Total Depreciation	-374,298



Disclosure: 08/15/2025

Indebtednes

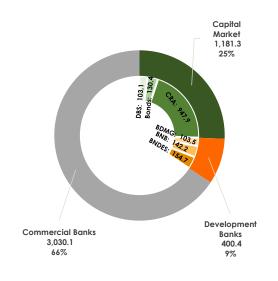
Accumulated Crop Results

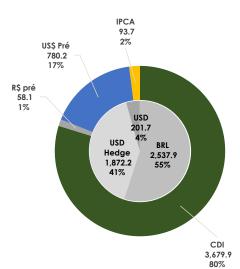
(July)

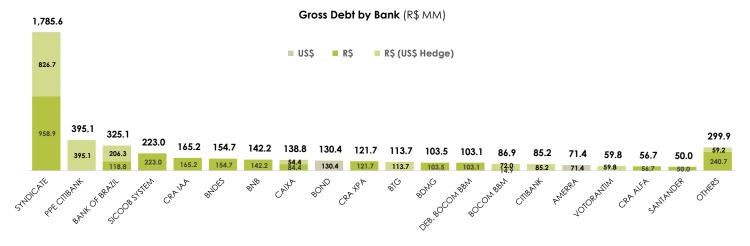


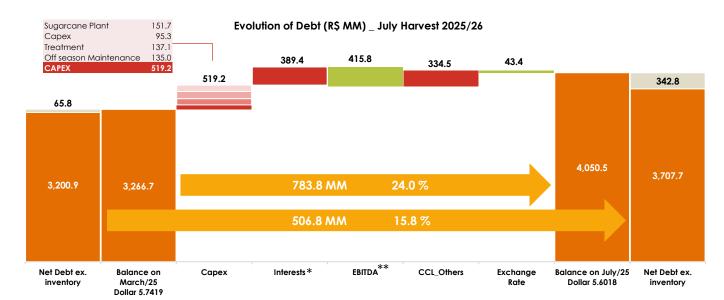
Gross Debt by Indexer and Currency (R\$ MM)











^{*} Juros pagos R\$ 308.9M

COPUPIPE

Sem efeitos IFRS16

^{**} A análise da evolução do endividamento líquido deve estar associada a um resultado operacional de 12 meses.

Consolidated PRO-FORMA Results (Mill and Energetic)

Awards and Certifications

Certifications



ISO 9001

ISO 45001

Quality management system. Certifies the quality of the products produced.

Workplace Safety and Occupational Health Management System. It

attests to the concern with the safety and health of the worker.



Environmental management system. Proves that the productive chain respects the environment



FSSC 22000

Food Safety Management System. Ensures safety management in food production.

Disclosure: 08/15/2025



ABRINQ Stamp awarded by the Abring Foundation to companies that work in the well-being of children and the teenager.



RENOVABIO

It certifies that our production process is sustainable.

Certificate of Decarbonization Standard that certifies ethanol

producing units in the Federal



ΗΔΙΔΙ Internationally recognized certification guarantees that our processes and products follow the



legal requirements and criteria determined by Islamic jurisprudence



Limeira do Oeste units



Certificate for export of Ethanol to the United States.



VIVE

Certificate that certifies compliance with sustainable practices in the production of sugar, molasses and



KOSHER

The Certificate is a document issued to attest that our products are produced in compliance with the specific standards that govern the Orthodox Jewish diet.



Government program Pacto Global Rede Brasil

Initiative that brings together 8,000 corporate signatories in 161 countries, aiming to align business operations with ten universally accepted principles in the areas of human rights, labor, environment and combating corruption.



ISCC Corsia Plus

Aviation Ethanol (SAF)
Certificate for our Iturama and

Recent **Agricultural Performance** Awards & **Certifications**

Social, **Environmental** & Certifications



Evaluated as A classification by BENRI, reflecting its position among the best cane fields in Brazil

We are ranked 267th amona the

largest companies in Brazil. In the

bioenergy category, we are ranked 19th. In the Northeast, in

the ranking of companies from different sectors, we are ranked

Exame Maiores e Melhores

category and, in the list of companies from different sectors.

we appear in 337th place.

We rank 42nd in the Agribusiness

Valor 1000



Grupo idea

Awarded with the Champion of Productivity Award (15/16 and 16/17 harvest) amona plants in the Center-South of



IstoÉ Dinheiro - 2022 e 2023

Among the 1000 largest in Brazil. Highlight in the sector of activity in the areas of Financial Sustainability, Corporate Governance, HR, Innovation and Quality and Social Responsibility



Visão Agro Brasil

visao Agro Brasii Recognized as the winner of the 2024 Visão Agro Award, standing out in three categories: Sustainability, People Management and Financial Management.



Marster Cana

Winner in the Business Strategy – Performance category (2023).

Master Cana Social 2023

Highlight in the Occupational Health category.



= 50

Master Cana Brasil

Época Negócios

Recognized as the 5th best company in the Northeast and

the 10th in the Agribusiness sector. Nationally, it occupies

the 171st position among the

Financial Performance (10th) and People Management

best in Brazil, standing out in ESG (67th), Vision of the Future (83rd),

Plant of the Year in the categories: Administration and Finance, Corporate and Commercial Responsibility and Logistics (2022).Plant of the Year in the categories: Administration and Finance and Corporate Responsibility (2023).



(16th).

Elected by Época / Great the best companies to work in Brazil and Minas Gerais (2016, 2017 and 2018)



Place to Work Brasil as one of



Globo Rural Elected champion in sustainability

among the best in agribusiness by Globo Rural (2018). In the 2024 Ranking, it is the largest company in Alagoas and occupies the 8th position among the largest in the Northeast, considering different sectors of agribusiness. In the Bioenergy segment, it is among the three leaders in total assets and occupies the 9th position in net revenue.



Visão Agro Centro-Sul

Winner in the Financial Management category of the Visão Agro Centro-Sul Award (2022), in Sustainability and Bioenergetic Leadership in (2023) and Technological Innovation and Investments and Applications (2024)



Guia Exame de Sustentabilidade

We were selected for the group of Brazilian companies in the Exame Magazine Sustainability Guide (2017, 2018). In 2019, as the best in agribusiness



Forbes

Forbes Agro 100

Listed among the 100 largest agribusiness companies in Brazil (2020, 2021, 2022 and 2023).





Its purpose is to promote the preservation of nature and the development of the community in which it operates, through educational activities, volunteer programs and leisure activities...



We were the first plant in the country to receive the Amiga Company seal of the Atlantic Forest, granted in 2017 by the Mata Atlântica Biosphere Reserve (RBMA), linked to the MaB program of Unesco



Environmental Reserves: Mata Atlântica Feliz Deserto Biome, AL



Environmental Reserves: Cerrado Biome, Janurária,



