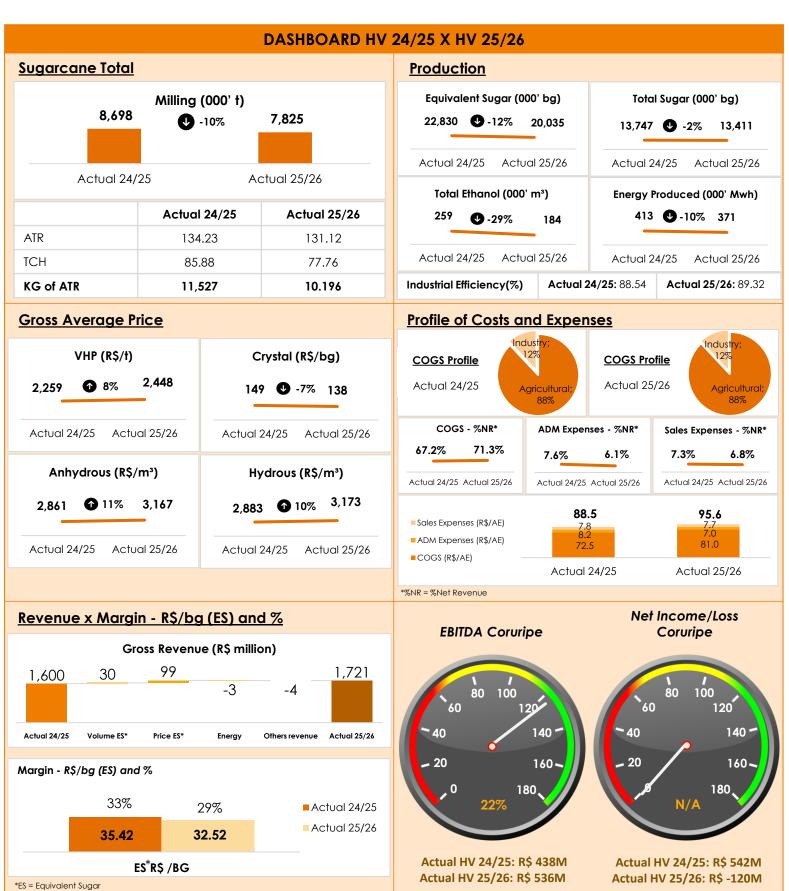


Key Performance Indicator

Accumulated Crop

(August)

Disclosure: 09/16/2025





Disclosure: 09/16/2025

15,860

Operational Summary

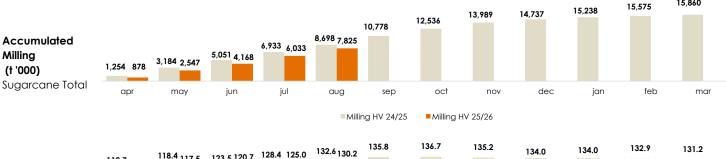
Industrial and Agricultural Operating Performance

HV 2024/25 x HV 2025/26

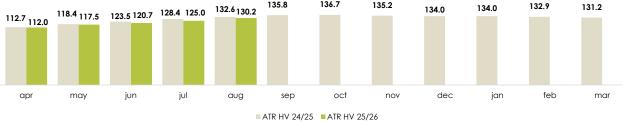
Accumulated Crop Results (August)

Sugarcane Total	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
Raw Material	8,698,254	7,825,444	-872,810	-10.0%
Own Sugarcane (t)	2,907,540	2,901,778	-5,762	-0.2%
Third-Party Sugarcane (t)	5,790,714	4,923,666	-867,048	-15.0%
POL (%) - S. Total	13.32	13.02	-0.29	-2.2%
ATR - S. Total	134.23	131.12	-3.11	-2.3%
TCH - S. Total	85.88	77.76	-8.12	-9.5%
Kg ATR/ha - S. Total	11,527	10,196	-1,331.35	-11.5%

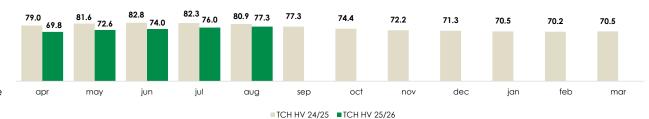
Production	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
Equivalent Sugar (bg)	22,830,201	20,034,558	-2,795,643	-12.2%
Total Sugar (bg)	13,746,761	13,410,706	-336,055	-2.4%
VHP Sugar (t)	614,425	613,576	-849	-0.1%
Crystal Sugar (bg)	1,458,253	1,139,184	-319,069	-21.9%
Molasses (t)	60,151	65,927	5,776	9.6%
Total Ethanol (m³)	259,333	183,728	-75,604	-29.2%
Anhydrous (m³)	138,532	90,816	-47,717	-34.4%
Hydrous (m³)	120,801	92,913	-27,888	-23.1%
Energy (MWh)	413,304	371,229	-42,074	-10.2%
Industrial Efficiency (%)	88.54	89.32	0.78	0.9%
Bg = 50 kg/20 = tons				



Evolution of the Accumulated Sugarcane Quality (ATR/t) Own Sugarcane



Evolution of the Accumulated Average Productivity per Hectare (t/ha) Own Sugarcane



Evolution of the Accumulated **Amount of Sugar** per Hectare (ATR Kg/ha) Own Sugarcane





KG of ATR/ha HV 24/25

Gross Revenue

HV 2024/25 x HV 2025/26

Disclosure: 09/16/2025

Accumulated Crop Results (August)

Commercial - Volume	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
VOLUME				
Equivalent Sugar - (bg)	14,173,275	14,451,847	278,572	2.0%
Total Sugar - (bg)	8,747,876	9,124,563	376,687	4.3%
VHP Sugar - (†)	363,037	400,711	37,674	10.4%
Crystal Sugar - (bg)	1,487,129	1,110,333	-376,796	-25.3%
Total Ethanol - (m³)	149,252	146,218	-3,034	-2.0%
Anhydrous - (m³)	75,119	68,029	-7,090	-9.4%
Hydrous - (m³)	74,133	78,189	4,056	5.5%
Molasses - (t)	60,102	60,133	30	0.1%
Energy Total - (MWh)	254,847	214,041	-40,806	-16.0%
Contract Energy - (MWh)	226,838	188,886	-37,952	-16.7%
Spot Energy - (MWh) Bg = 50 kg/20 = tons	28,010	25,155	-2,855	-10.2%

Commercial - Gross Price	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
AVARAGE PRICE				
Equivalent Sugar - (R\$/bg)	108.27	115.08	6.82	6.3%
Total Sugar - (R\$/bg)	119.10	124.27	5.17	4.3%
VHP Sugar - (R\$/t)	2,259.49	2,447.58	188.09	8.3%
Crystal Sugar - (R\$/bg)	149.00	137.92	-11.08	-7.4%
Total Ethanol - (R\$/m³)	2,872.03	3,170.36	298.33	10.4%
Anhydrous - (R\$/m³)	2,861.24	3,166.92	305.68	10.7%
Hydrous - (R\$/m³)	2,882.96	3,173.35	290.38	10.1%
Molasses - (R\$/t)	1,064.58	1,092.94	28.36	2.7%
Energy Total - (R\$/MWh)	195.99	218.43	22.44	11.4%
Contract Energy - (R\$/MWh)	206.47	213.38	6.91	3.3%
Spot Energy - (R\$/MWh)	111.13	256.31	145.18	130.6%

Commercial - Gross Revenues	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
REVENUES				
Gross Revenue - (R\$ mil)	1,599,661	1,721,204	121,543	7.6%
Equivalent Sugar - (R\$ mil)	1,534,501	1,663,190	128,689	8.4%
Total Sugar - (R\$ mil)	1,041,861	1,133,906	92,046	8.8%
VHP Sugar - (R\$ mil)	820,278	980,772	160,494	19.6%
Crystal Sugar - (R\$ mil)	221,582	153,134	-68,448	-30.9%
Total Ethanol - (R\$ mil)	428,657	463,563	34,906	8.1%
Anhydrous - (R\$ mil)	214,934	215,442	509	0.2%
Hydrous - (R\$ mil)	213,723	248,121	34,397	16.1%
Molasses - (R\$ mil)	63,983	65,721	1,738	2.7%
Others - (R\$ mil)	15,213	11,262	-3,951	-26.0%
Energy - (R\$ mil)	49,947	46,752	-3,195	-6.4%
Contract Energy - (R\$ mil)	46,834	40,305	-6,530	-13.9%
Spot Energy - (R\$ mil)	3,113	6,447	3,335	107.1%

Fixings Frame Sugar VHP Base date: 09/10/2025		Volume	% Fixed*	Cents/Ib**	Brl/ton**
	Hedge Volume (t)	850,537	78%	19.47	2,515
Harvest 2025/26	Volume to be fixed (t)	244,813	22%	16.34	2,160
	Total Production	1,095,350	100%	18.77	2,435
	Hedge Volume (t)	508,812	41%	20.65	2,697
Harvest 2026/27	Volume to be fixed (t)	731,188	59%	16.43	2,238
	Total Production	1,240,000	100%	18.16	2,426
	Hedge Volume (t)	59,106	5%	19.00	2,651
Harvest 2027/28	Volume to be fixed (t)	1,180,894	95%	16.48	2,395
	Total Production	1,240,000	100%	16.60	2,408

^{*}Includes likely potential of desk operations (OTOs); ** POL included

Economic and Financial Summary

HV 2024/25 x HV 2025/26

Disclosure: 09/16/2025

Accumulated Crop Results (August)

Balance Sheet

				ted Balance	Sheets under BRGAAP				
ASSETS	Α	mount (R\$ tho	usand)		LIABILITY	Am	ount (R\$ tho	usand)	
	03/31/2025	08/31/2025		Variation (+ -)		03/31/2025 0	8/31/2025		Variation (+ -)
Current	2,968,325	2,761,942	-7%	-206,383	Current	3,088,763	3,951,196	28%	862,43
Cash and cash equivalents	1,109,454	272,067	-75%	-837,387	Accounts payable	364,294	530,669	46%	166,37
Financial Investments	163,568	303,032	85%	139,464	Loans and financing	1,459,781	1,879,654	29%	419,87
Trade receivables	142,835	235,090	65%	92,255	Lease payable	102,767	102,103	-1%	-66
Readily Marketable Inventories	64,191	499,987	679%	435,796	Agricultural partnerships payable	156,128	203,161	30%	47,03
Stock Semifinished	1,590	3,113	96%	1,523	Salaries and social charges	78,358	89,186	14%	10,82
Advances to suppliers	356,390	294,440	-17%	-61,950	Other taxes payable	33,932	37,362	10%	3,43
Warehouse	136,098	132,528	-3%	-3,570	Income tax and social contribution	202	209	3%	
Biological assets	630,088	623,470	-1%	-6,618	Advances from customers	544,598	772,388	42%	227,79
Sales taxes recoverable	243,420	223,177	-8%	-20,243	Commitments from electricity contracts	87,622	23,000	-74%	-64,62
Income tax and social contribution recoverable	18,572	18,607	0%	35	Derivative financial instruments	254,324	259,244	2%	4,92
Related parties	27,415	27,070	-1%	-345	Other payables	6,757	54,220	702%	47,46
Derivative financial instruments	0	52,514	100%	52,514					
Other receivables	74,704	76,848	3%	2,144					
Noncurrent	9,250,879	9,466,789	2%	215,910	Noncurrent	5,839,251	5,090,442	-13%	-748,80
Long-term Receivables	5,126,302	5,241,690	2%	115,388	Accounts payable	13,611	13,611	0%	
Financial Investments	19,666	9,596	-51%	-10,070	Loans and financing	3,099,614	2,682,557	-13%	-417,05
Advances to suppliers	115,412	152,857	32%	37,445	Lease payable	565,101	537,903	-5%	-27,19
Related parties	0	8,524	100%	8,524	Agricultural partnerships payable	904,814	871,802	-4%	-33,01
Sales taxes recoverable	5,142	4,798	-7%	-344	Other taxes payable	10,716	7,470	-30%	-3,24
Deferred income tax and social contribution	446,896	396,021	-11%	-50,875	Derivative financial instruments	23,889	73,267	207%	49,37
Derivative financial instruments	0	5,253	100%	5,253	Advances from customers	636,598	296,083	-53%	-340,51
Other receivables	4,531,582	4,656,955	3%	125,373	Provision for contingencies	9,334	9,869	6%	53
Judicial deposits	7,604	7,686	1%	82	Related parties	0	8,524	100%	8,52
					Other payables	575,574	589,356	2%	13,78
				ı	Equity	3,291,190	3,187,093	-3%	-104,09
Investments	37,025	24,245	-35%	-12,780	Share capital	867,567	867,567	0%	
Fixed Assets	2,559,487	2,671,595	4%	112,108	Treasury shares	-1,215	-1,215	0%	
Intangible	7,757	7,007	-10%	-750	Equity valuation adjustment	-89,295	-28,892	-68%	60,40
Right of use	1,520,308	1,522,252	0%	1,944	Revenue reserves	2,514,133	2,349,633	-7%	-164,50
TOTAL ASSETS	12.219.204	12.228.731	0%	9,5271	TOTAL LIABILITY	12,219,204	12.228.731	0%	9,52

Income Statement

Income Statement – BRGAAP*	Amount (R\$ thousand) Aug/24	% T	Amount (R\$ thousand) Aug/25	%т	Change R\$	Change %
(+) Gross Sales Revenue	1,599,661	100.0%	1,721,204	100.0%	121,543	7.6%
(-) Deductions	-70,328	-4.4%	-80,966	-4.7%	10,638	15.1%
(=) Net Sales Revenue (A)	1,529,333	95.6%	1,640,238	95.3%	110,905	7.3%
(-) Cost of Goods Sold (B)	-735,625	-48.1%	-764,850	-46.6%	29,225	4.0%
(-) Depreciation, Amortization, Depletion	-222,916	-14.6%	-316,645	-19.3%	93,729	42.0%
(-) Crop Treatment Amortization	-68,710	-4.5%	-88,792	-5.4%	20,082	29.2%
(=) Gross Profit	502,082	32.8%	469,951	28.7%	-32,131	-6.4%
(-) Administrative Expenses (C)	-113,155	-7.4%	-96,030	-5.9%	-17,125	-15.1%
(-) Depreciation	-2,487	-0.2%	-4,408	-0.3%	1,921	77.2%
(-) Expenses with Sales and Logistics (D)	-106,613	-7.0%	-105,687	-6.4%	-926	-0.9%
(-) Depreciation	-4,290	-0.3%	-5,089	-0.3%	799	18.6%
(=) Operating Income - Before Income / Expenses	275,537	18.0%	258,737	15.8%	-16,800	-6.1%
(±) Other Operating Income and Expenses (E)	138,398	9.0%	5,723	0.3%	-132,675	-95.9%
(±) Other Depreciation, Loss of Permanent Assets	-3,578	-0.2%	-7,027	-0.4%	3,449	964%
(±) Equity	831	0.1%	2,452	0.1%	1,621	195.1%
(=) Operating Profit	411,188	26.9%	259,885	15.8%	-151,303	-36,8%
(±) Net Financial ex Foreign Exchange	-90,870	-5.9%	-514,275	-31.4%	423,405	465.9%
(±) Exchange Rates	-247,518	-16.2%	112,008	6.8%	359,526	145.3%
(=) Income Before income tax and social contribution	72,800	4.8%	-142,382	-8.7%	-215,182	-295.6%
(-) Income Tax and Social Contribution	469,023	30.7%	22,781	1.4%	-446,242	-95.1%
Net Income / Loss	541,823	35.4%	-119,601	-7.3%	-661,424	-122.1%
EBITDA (F)=(A+B+C+D+E)	713,169	46.6%	681,846	41.6%	-31,323	-4.4%
Variation of Biological Assets (G)	-7,386		-3,386		4,000	-54.2%
IFRS Effects Adjustment 16 (H)	-145,952		-156,271		-10,319	-7.1%
Provision Pis / Cofins referring to IAA / 4870 (I)	-134,401				134,401	-100.0%
Attorney's fees related to Provision IAA/4870 (J)	12,640		13,786		1,146	9.1%
ADJUSTED EBITDA (K)=(F+G+H+I+J)	438,070	28.6%	535,975	32.7%	97,905	22,3%
Gross Debt	4,163,267		4,562,211		398,944	9.6%
Net Debt	3,714,926		3,977,516		262,590	7.1%
Finished good Inventories	676,535		503,099		-173,436	-25.6%
Net Debt Stocks	3,038,391		3,474,417		436,026	14.4%

Dollar: March/2024 = 4.9959 | Dollar: August/2024 = 5.6559 | Dollar: March/2025 = 5.7419 | Dollar: August/2025 = 5.4261 | Dollar: August/2025 = 6.4261 | Dollar: August/2025 = 6.4

*Considering IFRS16



Economic and Financial Summary

HV 2024/25 x HV 2025/26

Disclosure: 09/16/2025

Accumulated Crop Results (August)

Net Financial Reconciliation

	Opening of Net Financial and Foreign Exchange	Amount (R\$ thousand) Aug/24	Amount (R\$ thousand) Aug/25
(=)	NET FINANCIAL	-90,870	-514,275
(+)	Correction IAA	105,332	111,684
(+)	Interest on Mutual Loan	7,529	0
(+)	Income from Investments	13,638	20,300
(-)	Interest (CPC 06)	-101,908	-92,327
(-)	Interest on loans	-232,799	-315,075
(-)	Transaction cost	-52,532	-39,828
(-)	Hedge Cost	-33,838	0
(±)	Result with derivatives	210,964	-196,265
(±)	Other Financial Expenses / Income	-7,256	-2,763
(=)	EXCHANGE VARIATION	-247,518	112,008

Dollar: August/2024 = 5.6559 | Dollar: March/2025 = 5.7419 | Dollar: August/2025 = 5.4261

Capex and Depreciation

		BRO	GAAP				
Group of Accounts	Balance in March 31, 2025	Additions	Disposals and/or Write-offs	Depreciation	Transfers	Reclassification	Balance in August 31, 2025
Aircraft	0	0	0	0	0	0	0
Facilities, Buildings and Improvements	466,810	2,880	0	-14,722	19,986	0	474,954
Furniture and Utensiles	20,754	1,533	-9	-1,643	3,435	0	24,070
Machinery, Vehicles and Implements	684,490	27,820	-353	-28,124	43,587	0	727,421
Common Replacement Parts and Itens	245,899	155,705	0	-158,909	14,297	0	256,992
Land and Properties	30,263	227	0	0	227	0	30,717
Fixed Asset in Progress	276,183	75,627	0	0	-81,259	-315	270,237
Advance to Suppliers	0	0	0	0	0	0	0
Total Capex	1,724,399	263,793	-362	-203,398	274	-315	1,784,391
Sugarcane Crops	835,004	169,650	-4,964	0	0	-112,495	887,195
Treatment of Sugacane Cultivation	0	0	0	0	0	0	0
Total Plant Carrier	835,004	169,650	-4,964			-112.495	887,195
Sugacane Cultivation	226,598	81	-1.701	-114,905	0	112,495	222,566
Fair value change	53,915	3,386	0	-44,925	0	0	12,376
Treatment of Sugacane Cultivation	349,575	165,318	0	-126,092	-274	0	388,528
Total Biological Assets in Current	630,088	168,784	-1,701	-285,922	-274	112,495	623,470
Intangible	7,757		0	-1,065		315	7,007
Grand Total	3,197,248	602,227	-7,027	-490,385	0	0	3,302,063

DEPRECIATION - DEPLETION - AMORTIZATION	Amount (R\$ thousand) August/25
Depreciation, Treatment and Depletion in COGS	-405,437
Depreciation in the Administrative	-4,408
Depreciation in the Commercial	-5,089
Total Depreciation - Income Statement	-414,934
Impacts of depreciation adoption IFRS16	66,212
Depreciation in stock	-126,843
Depreciation, Treatment and Depletion on fixed assets	-14,820
Total Depreciation	-490,385



Disclosure: 09/16/2025

Indebtednes

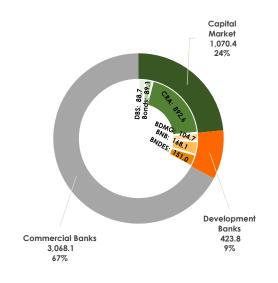
Accumulated Crop Results

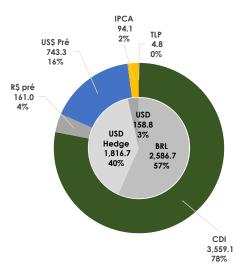
(August)



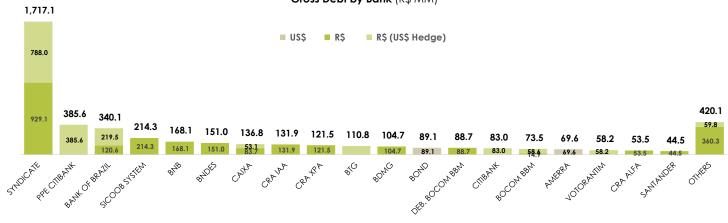
Gross Debt by Indexer and Currency (R\$ MM)

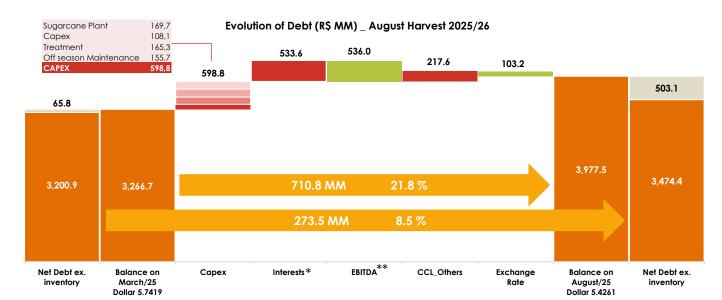






Gross Debt by Bank (R\$ MM)





^{*} Juros pagos R\$ 448.7M

COPUPIPE

^{**} A análise da evolução do endividamento líquido deve estar associada a um resultado operacional de 12 meses.

Awards and Certifications

Certifications



ISO 9001

Quality management system. Certifies the quality of the products produced.



Environmental management system. Proves that the productive chain respects the environment



FSSC 22000

Food Safety Management System. Ensures safety management in food production.

Disclosure: 09/16/2025



ISO 45001

Workplace Safety and Occupational Health Management System. It attests to the concern with the safety and health of the worker.



BONSUCRO

It certifies that our production process is sustainable.



ABRINQ

Stamp awarded by the Abring Foundation to companies that work in the well-being of children and the teenager.



VIVE

Certificate for export of Ethanol to the United States.

Certificate that certifies compliance

with sustainable practices in the

production of sugar, molasses and



RENOVABIO

Certificate of Decarbonization Standard that certifies ethanol producing units in the Federal Government program



ΗΔΙΔΙ

Internationally recognized certification guarantees that our processes and products follow the legal requirements and criteria determined by Islamic jurisprudence



KOSHER The Certificate is a document issued to attest that our products are produced in compliance with the specific standards that govern the Orthodox Jewish diet.



Pacto Global Rede Brasil

Initiative that brings together 8,000 corporate signatories in 161 countries, aiming to align business operations with ten universally accepted principles in the areas of human rights, labor, environment and combating corruption.



ISCC Corsia Plus

Aviation Ethanol (SAF)
Certificate for our Iturama and Limeira do Oeste units

Recent **Agricultural Performance** Awards & **Certifications**

Social, **Environmental** & Certifications



Evaluated as A classification by BENRI, reflecting its position among the best cane fields in Brazil



Grupo idea

Awarded with the Champion of Productivity Award (15/16 and 16/17 harvest) amona plants in the Center-South of



Valor 1000

We are ranked 267th amona the largest companies in Brazil. In the bioenergy category, we are ranked 19th. In the Northeast, in the ranking of companies from different sectors, we are ranked



IstoÉ Dinheiro - 2022 e 2023

Among the 1000 largest in Brazil. Highlight in the sector of activity in the areas of Financial Sustainability, Corporate Governance, HR, Innovation and Quality and Social Responsibility



Época Negócios

Recognized as the 5th best company in the Northeast and the 10th in the Agribusiness sector. Nationally, it occupies the 171st position among the best in Brazil, standing out in ESG (67th), Vision of the Future (83rd), Financial Performance (10th) and People Management (16th).



Exame Maiores e Melhores

We rank 42nd in the Agribusiness category and, in the list of companies from different sectors. we appear in 337th place.



Visão Agro Brasil

visao Agro Brasii Recognized as the winner of the 2024 Visão Agro Award, standing out in three categories: Sustainability, People Management and Financial Management.



Master Cana Brasil

Plant of the Year in the categories: Administration and Finance, Corporate and Commercial Responsibility and Logistics (2022).Plant of the Year in the categories: Administration and Finance and Corporate Responsibility (2023).



Visão Agro Centro-Sul

Winner in the Financial Management category of the Visão Agro Centro-Sul Award (2022), in Sustainability and Bioenergetic Leadership in (2023) and Technological Innovation and Investments and Applications (2024)



Marster Cana

Winner in the Business Strategy – Performance category (2023).

Master Cana Social 2023

Highlight in the Occupational Health category.



Elected by Época / Great Place to Work Brasil as one of the best companies to work in Brazil and Minas Gerais (2016, 2017 and 2018)



Guia Exame de Sustentabilidade

We were selected for the group of Brazilian companies in the Exame Magazine Sustainability Guide (2017, 2018). In 2019, as the best in agribusiness



Forbes

Forbes Agro 100

Listed among the 100 largest agribusiness companies in Brazil (2020, 2021, 2022 and 2023).



Globo Rural Elected champion in sustainability among the best in agribusiness by Globo Rural (2018). In the 2024 Ranking, it is the largest company in Alagoas and occupies the 8th position among the largest in the Northeast, considering different sectors of agribusiness. In the Bioenergy segment, it is among the three leaders in total assets and occupies the 9th position in net revenue.

Social and **Environmental Projects**



Its purpose is to promote the preservation of nature and the development of the community in which it operates, through educational activities, volunteer programs and leisure activities...



We were the first plant in the country to receive the Amiga Company seal of the Atlantic Forest, granted in 2017 by the Mata Atlântica Biosphere Reserve (RBMA), linked to the MaB program of Unesco



Environmental Reserves: Mata Atlântica Feliz Deserto Biome, AL



Environmental Reserves: Cerrado Biome, Janurária,



