

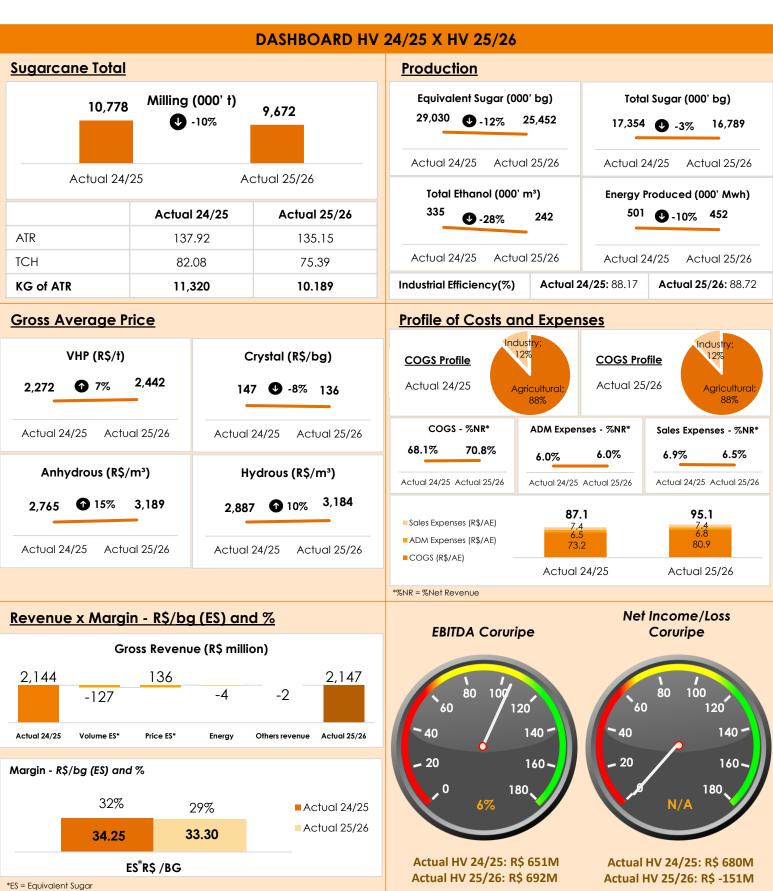
# **Key Performance Indicator**

HV Actual 2024/25 x HV Actual 2025/26

**Accumulated Crop** 

(September)

**Disclosure:** 10/17/2025





# **Operational Summary**

HV 2024/25 x HV 2025/26

**Disclosure:** 10/17/2025

15,860

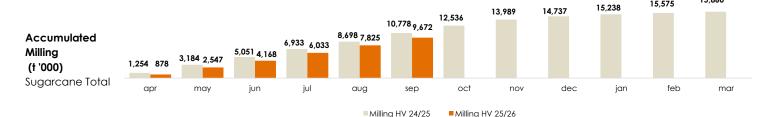
15,575

Industrial and Agricultural Operating Performance

## Accumulated Crop Results (September)

Sugarcane Total	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
Raw Material	10,778,186	9,672,168	-1,106,018	-10.3%
Own Sugarcane (t)	3,621,859	3,613,196	-8,664	-0.2%
Third-Party Sugarcane (t)	7,156,327	6,058,972	-1,097,355	-15.3%
POL (%) - S. Total	13.71	13.46	-0.26	-1.9%
ATR - S. Total	137.92	135.15	-2.77	-2.0%
TCH - S. Total	82.08	75.39	-6.69	-8.1%
Kg ATR/ha - S. Total	11,320	10,189	-1,130.93	-10.0%

Production	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
Equivalent Sugar (bg)	29,030,116	25,451,627	-3,578,489	-12.3%
Total Sugar (bg)	17,353,796	16,789,135	-564,661	-3.3%
VHP Sugar (†)	773,825	765,587	-8,238	-1.1%
Demerara Sugar (bg)	18,145	25,448	7,303	40.2%
Crystal Sugar (bg)	1,859,160	1,451,950	-407,210	-21.9%
Molasses (†)	72,770	80,007	7,237	9.9%
Total Ethanol (m³)	334,860	241,671	-93,189	-27.8%
Anhydrous (m³)	173,925	121,787	-52,138	-30.0%
Hydrous (m³)	160,936	119,884	-41,051	-25.5%
Energy (MWh)	501,399	451,919	-49.480	-9.9%
Industrial Efficiency (%)	88,17	88,72	0,55	0.6%

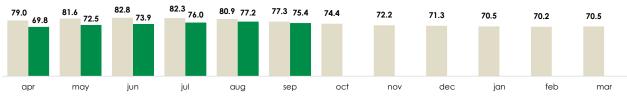


**Evolution of the Accumulated Sugarcane Quality** (ATR/t) Own Sugarcane

Bg = 50 kg/20 = tons



**Evolution of the** Accumulated **Average Productivity per** Hectare (t/ha) Own Sugarcane



■TCH HV 24/25 ■TCH HV 25/26

**Evolution of the** Accumulated **Amount of Sugar** per Hectare (ATR Kg/ha) Own Sugarcane





KG of ATR/ha HV 24/25

# **Gross Revenue**

# HV 2024/25 x HV 2025/26

**Disclosure:** 10/17/2025

**Accumulated Crop Results (September)** 

Commercial - Volume	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
VOLUME				
Equivalent Sugar - (bg)	19,168,734	17,992,282	-1,176,452	-6.1%
Total Sugar - (bg)	11,995,284	11,689,371	-305,913	-2.6%
VHP Sugar - (t)	508,986	517,416	8,429	1.7%
Crystal Sugar - (bg)	1,815,560	1,341,061	-474,500	-26.1%
Total Ethanol - (m³)	199,364	172,076	-27,289	-13.7%
Anhydrous - (m³)	104,680	83,911	-20,769	-19.8%
Hydrous - (m³)	94,684	88,165	-6,519	-6.9%
Molasses - (t)	72,723	74,213	1,490	2.0%
Energy Total - (MWh)	305,728	260,397	-45,331	-14.8%
Contract Energy - (MWh)	272,490	227,688	-44,802	-16.4%
Spot Energy - (MWh) Bg = 50 kg/20 = tons	33,238	32,709	-529	-1.6%

Commercial - Gross Price	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
AVARAGE PRICE				
Equivalent Sugar - (R\$/bg)	107.74	115.31	7.56	7.0%
Total Sugar - (R\$/bg)	118.72	123.71	4.99	4.2%
VHP Sugar - (R\$/t)	2,271.89	2,441.83	169.94	7.5%
Crystal Sugar - (R\$/bg)	147.46	136.24	-11.22	-7.6%
Total Ethanol - (R\$/m³)	2,823.02	3,186.42	363.40	12.9%
Anhydrous - (R\$/m³)	2,764.80	3,188.86	424.07	15.3%
Hydrous - (R\$/m³)	2,887.39	3,184.10	296.71	10.3%
Molasses - (R\$/t)	1,078.07	1,080.58	2.51	0.2%
Energy Total - (R\$/MWh)	201.93	221.78	19.85	9.8%
Contract Energy - (R\$/MWh)	208.68	215.95	7.27	3.5%
Spot Energy - (R\$/MWh)	146.59	262.32	115.73	78.9%

Commercial - Gross Revenues	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
REVENUES				
Gross Revenue - (R\$ mil)	2,143,967	2,146,927	2,960	0.1%
Equivalent Sugar - (R\$ mil)	2,065,294	2,074,639	9,345	0.5%
Total Sugar - (R\$ mil)	1,424,085	1,446,141	22,056	1.5%
VHP Sugar - (R\$ mil)	1,156,363	1,263,441	107,078	9.3%
Crystal Sugar - (R\$ mil)	267,722	182,700	-85,022	-31.8%
Total Ethanol - (R\$ mil)	562,809	548,306	-14,504	-2.6%
Anhydrous - (R\$ mil)	289,420	267,581	-21,839	-7.5%
Hydrous - (R\$ mil)	273,389	280,725	7,335	2.7%
Molasses - (R\$ mil)	78,400	80,192	1,793	2.3%
Others - (R\$ mil)	16,938	14,538	-2,400	-14.2%
Energy - (R\$ mil)	61,735	57,750	-3,985	-6.5%
Contract Energy - (R\$ mil)	56,863	49,170	-7,693	-13.5%
Spot Energy - (R\$ mil)	4,872	8,580	3,708	76.1%

Fixings Frame Sugar VHP Base date: 10/03/2025		Volume	% Fixed*	Cents/lb**	Brl/ton**
	Hedge Volume (t)	895,061	82%	19.81	2,535
Harvest 2025/26	Volume to be fixed (t)	192,289	18%	16.40	2,164
	Total Production	1,087,350	100%	19.21	2,470
	Hedge Volume (t)	496,105	40%	20.90	2,702
Harvest 2026/27	Volume to be fixed (t)	743,895	60%	16.11	2,166
	Total Production	1,240,000	100%	18.03	2,381
	Hedge Volume (t)	55,976	5%	19.16	2,643
Harvest 2027/28	Volume to be fixed (t)	1,184,024	95%	16.24	2,333
	Total Production	1,240,000	100%	16.37	2,347

<sup>\*</sup>Includes likely potential of desk operations (OTOs); \*\* POL included

# **Economic and Financial Summary**

# HV 2024/25 x HV 2025/26

**Disclosure:** 10/17/2025

Accumulated Crop Results (September)

## **Balance Sheet**

		Co	onsolida	ted Balance	Sheets under BRGAAP				
ASSETS	A	mount (R\$ tho	usand)		LIABILITY	Amount (R\$ thousand)			
	03/31/2025	09/30/2025		Variation (+ -)		03/31/2025 0	9/30/2025		Variation (+ -)
Current	2,968,325	2,920,165	-2%	-48,160	Current	3,088,763	3,832,441	24%	743,67
Cash and cash equivalents	1,109,454	367,168	-67%	-742,286	Accounts payable	364,294	420,989	16%	56,69
Financial Investments	163,568	3 464,275	184%	300,707	Loans and financing	1,459,781	1,820,052	25%	360,27
Trade receivables	142,835	149,934	5%	7,099	Lease payable	102,767	101,923	-1%	-84
Readily Marketable Inventories	64,191	651,652	915%	587,461	Agricultural partnerships payable	156,128	211,494	35%	55,36
Stock Semifinished	1,590	2,653	67%	1,063	Salaries and social charges	78,358	97,059	24%	18,701
Advances to suppliers	356,390	143,328	-60%	-213,062	Other taxes payable	33,932	37,709	11%	3,777
Warehouse	136,098	126,281	-7%	-9,817	Income tax and social contribution	202	618	206%	416
Biological assets	630,088	599,748	-5%	-30,340	Advances from customers	544,598	804,806	48%	260,208
Sales taxes recoverable	243,420	229,448	-6%	-13,972	Commitments from electricity contracts	87,622	33,583	-62%	-54,039
Income tax and social contribution recoverable	18,572	18,613	0%	41	Derivative financial instruments	254,324	242,221	-5%	-12,103
Related parties	27,415	5 28,136	3%	721	Proposed dividends	0	6,319	100%	6,319
Derivative financial instruments	(	80,076	100%	80,076	Other payables	6,757	55,668	724%	48,911
Other receivables	74,704	58,854	-21%	-15,850					
Noncurrent	9,250,879	9,445,581	2%	194,702	Noncurrent	5,839,251	5,352,675	-8%	-486,576
Long-term Receivables	5,126,302	5,286,196	3%	159,894	Accounts payable	13,611	13,611	0%	(
Financial Investments	19,666	3 29,706	51%	10,040	Loans and financing	3,099,614	2,741,411	-12%	-358,203
Advances to suppliers	115,412		32%	37,445	Lease payable	565,101	535,742	-5%	-29,359
Related parties	(	8,524	100%	8,524	Agricultural partnerships payable	904,814	872,661	-4%	-32,153
Sales taxes recoverable	5,142	4,798	-7%	-344	Other taxes payable	10,716	6,793	-37%	-3,923
Deferred income tax and social contribution	446,896	396,021	-11%	-50,875	Derivative financial instruments	23,889	98,454	312%	74,565
Derivative financial instruments	(	7,062	100%	7,062	Advances from customers	636,598	473,160	-26%	-163,438
Other receivables	4,531,582	4,679,501	3%	147,919	Provision for contingencies	9,334	9,869	6%	535
Judicial deposits	7,604	1 7,727	2%	123	Related parties	0	8,524	100%	8,524
					Other payables	575,574	592,450	3%	16,876
					Equity	3,291,190	3,180,630	-3%	-110,560
Investments	37,025	24,557	-34%	-12,468	Share capital	867,567	867,567	0%	(
Fixed Assets	2,559,487	2,616,396	2%	56,909	Treasury shares	-1,215	-1,215	0%	(
Intangible	7,757	6,793	-12%	-964	Equity valuation adjustment	-89,295	9,168	-110%	98,463
Right of use	1,520,308	3 1,511,639	-1%	-8,669	Revenue reserves	2,514,133	2,305,110	-8%	-209,023
TOTAL ASSETS	12,219,204	12,365,746	1%	146,542	TOTAL LIABILITY	12,219,204	12,365,746	1%	146,542

### **Income Statement**

Income Statement – BRGAAP*	Amount (R\$ thousand) Sep/24	<b>%</b> I	Amount (R\$ thousand) Sep/25	%т	Change R\$	Change %
( + ) Gross Sales Revenue	2,143,967	100.0%	2,146,927	100.0%	2,960	0.1%
(-) Deductions	-85,316	-4.0%	-92,488	-4.3%	7,172	8.4%
( = ) Net Sales Revenue (A)	2,058,651	96.0%	2,054,439	95.7%	-4,212	-0.2%
(-) Cost of Goods Sold (B)	-1,015,117	-49.3%	-947,892	-46.1%	-67,225	-6.6%
( - ) Depreciation, Amortization, Depletion	-275,189	-13.4%	-390,248	-19.0%	115,059	41.8%
( - ) Crop Treatment Amortization	-111,881	-5.4%	-117,116	-5.7%	5,235	4.7%
( = ) Gross Profit	656,465	31.9%	599,183	29.2%	-57,282	-8.7%
( - ) Administrative Expenses (C)	-121,519	-5.9%	-116,947	-5.7%	-4,572	-3.8%
(-) Depreciation	-2,994	-0.1%	-5,327	-0.3%	2,333	77.9%
( - ) Expenses with Sales and Logistics (D)	-137,212	-6.7%	-127,564	-6.2%	-9,648	-7.0%
(-) Depreciation	-5,152	-0.3%	-6,154	-0.3%	1,002	19.5%
( = ) Operating Income - Before Income / Expenses	389,589	18.9%	343,191	16.7%	-46,398	-11.9%
( ± ) Other Operating Income and Expenses (E)	160,803	7.8%	-6,691	-0.3%	-167,494	-104.2%
( $\pm$ ) Other Depreciation, Loss of Permanent Assets	-7,594	-0.4%	-7,028	-0.3%	-566	-7.5%
(±) Equity (F)	2,661	0.1%	2,000	0.1%	-661	-24.8%
( = ) Operating Profit	545,459	26.5%	331,472	16.1%	-213,987	-39.2%
(±) Net Financial ex Foreign Exchange	-213,149	-10.4%	-656,823	-32.0%	443,674	208.2%
(±) Exchange Rates	-136,303	-6.6%	145,358	7.1%	281,661	206.6%
( = ) Income Before income tax and social contribution	196,007	9.5%	-179,993	-8.8%	-376,000	-191.8%
(-) Income Tax and Social Contribution	483,835	23.5%	28,799	1.4%	-455,036	-94.0%
Net Income / Loss	679,842	33.0%	-151,194	-7.4%	-831,036	-122.2%
EBITDA (G)=(A+B+C+D+E+F)	948,268	46.1%	857,345	41.7%	-90,923	-9.6%
Variation of Biological Assets (H)	-1,337		-3,386		-2,049	153.3%
IFRS Effects Adjustment 16 (I)	-177,143		-178,349		-1,206	-0.7%
Provision Pis / Cofins referring to IAA / 4870 (J)	-158,280				158,280	-100.0%
Attorney's fees related to Provision IAA/4870 (K)	39,069		16,879		-22,190	-56.8%
ADJUSTED EBITDA (L)=(G+H+I+J+K)	650,577	31.6%	692,489	33.7%	41,912	6.4%
Gross Debt	4,207,024		4,561,463		354,439	8.4%
Net Debt	3,527,463		3,700,314		172,851	4.9%
Finished good Inventories	805,105		654,304		-150,801	-18.7%
Net Debt Stocks	2,722,358		3,046,010		323,652	11.9%

 $\textbf{Dollar: September/2024 = } 5.4478 \ | \ \textbf{Dollar: March/2025 = } 5.7419 \ | \ \textbf{Dollar: September/2025 = } 5.3183$ 

\*Considering IFRS16



# **Economic and Financial Summary**

HV 2024/25 x HV 2025/26

**Disclosure:** 10/17/2025

Accumulated Crop Results (September)

## **Net Financial Reconciliation**

	Opening of Net Financial and Foreign Exchange	Amount (R\$ thousand) Sep/24	Amount (R\$ thousand) Sep/25
(=)	NET FINANCIAL	-213,149	-656,823
(+)	Correction IAA	126,584	134,217
( + )	Interest on Mutual Loan	1,305	0
( + )	Income from Investments	15,663	26,224
( - )	Interest (CPC 06)	-118,315	-111,328
( - )	Interest on loans	-263,803	-394,790
( - )	Transaction cost	-64,843	-57,284
( - )	Hedge Cost	-40,488	0
( ± )	Result with derivatives	136,280	-250,344
( ± )	Other Financial Expenses / Income	-5,532	-3,516
(=)	EXCHANGE VARIATION	-136,303	145,358

Dollar: September/2024 = 5.4478 | Dollar: March/2025 = 5.7419 | Dollar: September/2025 = 5.3183

## **Capex and Depreciation**

		BRO	GAAP				
Group of Accounts	Balance in March 31, 2025	Additions	Disposals and/or Write-offs	Depreciation	Transfers	Reclassification	Balance in September 30, 2025
Aircraft	0	0	0	0	0	0	0
Facilities, Buildings and Improvements	466,810	9,176	0	-17,778	31,063	0	489,270
Furniture and Utensiles	20,754	1,642	-9	-1,983	3,469	0	23,872
Machinery, Vehicles and Implements	684,490	35,028	-353	-34,022	85,122	0	770,265
Common Replacement Parts and Itens	245,899	163,352	0	-213,866	14,729	0	210,113
Land and Properties	30,263	227	0	0	227	0	30,717
Fixed Asset in Progress	276,183	72,052	0	0	-134,335	-315	213,585
Advance to Suppliers	0	0	0	0	0	0	0
Total Capex	1,724,399	281,475	-362	-267,650	274	-315	1,737,821
Sugarcane Crops	835,004	183,239	-4,964	0	0	-134,714	878,565
Treatment of Sugacane Cultivation	0	0	0	0	0	0	0
Total Plant Carrier	835,004	183,239	-4,964	0	0	-134,714	878,565
Sugacane Cultivation	226,598	81	-1,701	-146,062	0	134,714	213,628
Fair value change	53,915	3,386	0	-48,361	0	0	8,940
Treatment of Sugacane Cultivation	349,575	197,963	0	-170,084	-274	0	377,180
Total Biological Assets in Current	630,088	201,429	-1,701	-364,507	-274	134,714	599,748
Intangible	7,757		0	-1,279		315	6,793
Grand Total	3,197,248	666,143	-7,028	-633,436	0	0	3,222,928

DEPRECIATION - DEPLETION - AMORTIZATION	Amount (R\$ thousand) September/25
Depreciation, Treatment and Depletion in COGS	-507,364
Depreciation in the Administrative	-5,327
Depreciation in the Commercial	-6,154
Total Depreciation - Income Statement	-518,845
Impacts of depreciation adoption IFR\$16	78,303
Depreciation in stock	-173,118
Depreciation, Treatment and Depletion on fixed assets	-19,776
Total Depreciation	-633,436



**Disclosure:** 10/17/2025

# **Indebtednes**

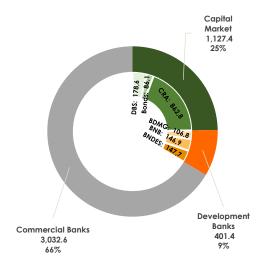
# **Accumulated Crop Results**

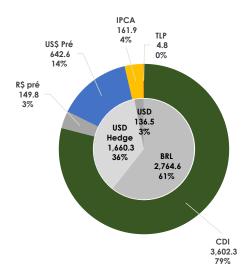
(September)

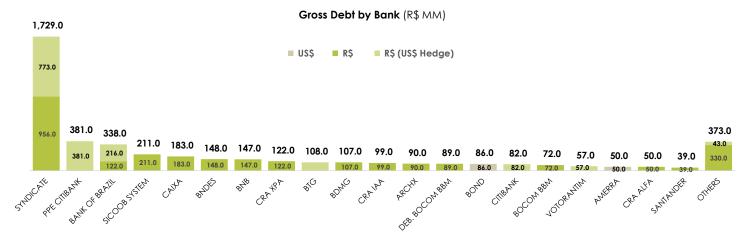


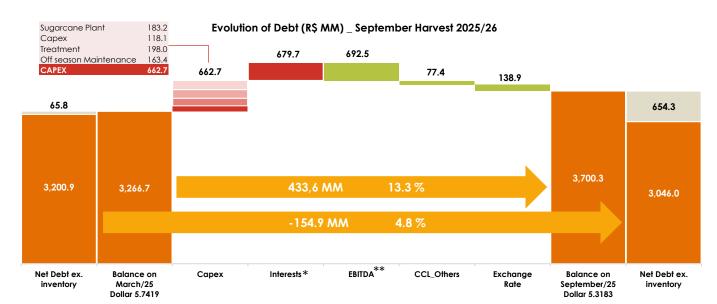
# Gross Debt by Indexer and Currency (R\$ MM)











<sup>\*</sup> Interests paid R\$ 476.8M

COPUPIPE

 $<sup>^{**}</sup>$  The analysis of the evolution of net debt must be associated with a 12-month operating result.

# **Awards and Certifications**

### **Certifications**



### ISO 9001

ISO 45001

Quality management system. Certifies the quality of the products produced.



Environmental management system. Proves that the productive chain respects the environment

It certifies that our production

process is sustainable.



### FSSC 22000

Food Safety Management System. Ensures safety management in food production.

**Disclosure:** 10/17/2025



### ABRINQ

Stamp awarded by the Abring Foundation to companies that work in the well-being of children and the teenager.



VIVE

KOSHER

Jewish diet.

Valor 1000

the United States.

Workplace Safety and Occupational Health Management System. It attests to the concern with the safety and health of the worker.

Certificate for export of Ethanol to

Certificate that certifies compliance

with sustainable practices in the

in compliance with the specific standards that govern the Orthodox

production of sugar, molasses and

The Certificate is a document issued to

attest that our products are produced



## **RENOVABIO**

BONSUCRO

Certificate of Decarbonization Standard that certifies ethanol producing units in the Federal



### ΗΔΙΔΙ

Internationally recognized certification guarantees that our processes and products follow the legal requirements and criteria determined by Islamic jurisprudence



# Government program Pacto Global Rede Brasil

Initiative that brings together 8,000 corporate signatories in 161 countries, aiming to align business operations with ten universally accepted principles in the areas of human rights, labor, environment and combating corruption.



### ISCC Corsia Plus

Aviation Ethanol (SAF)
Certificate for our Iturama and Limeira do Oeste units

# Recent **Agricultural Performance** Awards &

**Certifications** 

## Social, **Environmental** & Certifications



Evaluated as A classification by BENRI, reflecting its position among the best cane fields in Brazil

We are ranked 267th amona the

largest companies in Brazil. In the

bioenergy category, we are ranked 19th. In the Northeast, in

the ranking of companies from different sectors, we are ranked

Exame Maiores e Melhores

category and, in the list of companies from different sectors.

we appear in 337th place.

We rank 42nd in the Agribusiness



### Grupo idea

Awarded with the Champion of Productivity Award (15/16 and 16/17 harvest) amona plants in the Center-South of



### IstoÉ Dinheiro - 2022 e 2023

Among the 1000 largest in Brazil. Highlight in the sector of activity in the areas of Financial Sustainability, Corporate Governance, HR, Innovation and Quality and Social Responsibility



Visão Agro Brasil visao Agro Brasii Recognized as the winner of the 2024 Visão Agro Award, standing out in three categories: Sustainability, People Management and Financial Management.



## Master Cana Brasil

(16th).

Época Negócios

Recognized as the 5th best company in the Northeast and

the 10th in the Agribusiness sector. Nationally, it occupies

the 171st position among the

Financial Performance (10th) and People Management

best in Brazil, standing out in ESG (67th), Vision of the Future (83rd),

Plant of the Year in the categories: Administration and Finance, Corporate and Commercial Responsibility and Logistics (2022).Plant of the Year in the categories: Administration and Finance and Corporate Responsibility (2023).



# Visão Agro Centro-Sul

Winner in the Financial Management category of the Visão Agro Centro-Sul Award (2022), in Sustainability and Bioenergetic Leadership in (2023) and Technological Innovation and Investments and Applications (2024)



### Marster Cana

Winner in the Business Strategy – Performance category (2023).

Master Cana Social 2023

Highlight in the Occupational Health category.



Elected by Época / Great Place to Work Brasil as one of the best companies to work in Brazil and Minas Gerais (2016, 2017 and 2018)



### Guia Exame de Sustentabilidade

We were selected for the group of Brazilian companies in the Exame Magazine Sustainability Guide (2017, 2018). In 2019, as the best in agribusiness



**Forbes** 

### Forbes Agro 100

Listed among the 100 largest agribusiness companies in Brazil (2020, 2021, 2022 and 2023).



### Globo Rural

Elected champion in sustainability among the best in agribusiness by Globo Rural (2018). In the 2024 Ranking, it is the largest company in Alagoas and occupies the 8th position among the largest in the Northeast, considering different sectors of agribusiness. In the Bioenergy segment, it is among the three leaders in total assets and occupies the 9th position in net revenue.

## Social and **Environmental Projects**



Its purpose is to promote the preservation of nature and the development of the community in which it operates, through educational activities, volunteer programs and leisure activities...



We were the first plant in the country to receive the Amiga Company seal of the Atlantic Forest, granted in 2017 by the Mata Atlântica Biosphere Reserve (RBMA), linked to the MaB program of Unesco



Environmental Reserves: Mata Atlântica Feliz Deserto Biome, AL



Environmental Reserves: Cerrado Biome, Janurária,



